



California Interagency Council on Homelessness

HHAP Round 5 Application

Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - Outreach and site coordination;
 - Siting and use of available land;
 - Development of interim and permanent housing options; and
 - Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Vallejo/Solano County Continuum of Care CA-518	<p>The CoC works with County Behavioral Health Division's Homeless Outreach Partnership and Engagement (HOPE) team (which is funded, in part, by PATH), the local city jurisdiction's police homeless intervention teams and the Veteran's Administration (VA) to ensure that persons experiencing unsheltered homelessness in the county are identified and engaged. These teams have specially trained behavioral health clinicians, emergency response, social workers, and law enforcement.</p> <p>Coordinated Entry (CE) has two outreach staff who rotate through physical locations in the county for all people experiencing homelessness, including going to those without transportation to conduct assessments and referrals remotely. Coordinated Entry staff provide referrals to interim housing and assess for permanent housing prioritization and referral.</p> <p>The CoC targets street outreach to those least likely to request assistance through the above listed outreach teams that visit encampments regularly and engage people who are unhoused, focused on reaching disproportionately impacted populations, including chronically homeless adults and youth who are medically disabled, have mental health challenges, are vets, and/or are victims or at-risk of commercial sexual exploitation.</p>
Solano County	<p>The Solano County Behavioral Health HOPE Team (Homeless Outreach Partnership and Engagement) provides regular outreach to homeless encampments, engaging with persons experiencing unsheltered homelessness and offering mental health and substance use supports, and linkage to community resources.</p> <p>Other County outreach and site coordination projects include partnerships with Law Enforcement's homeless intervention and community support teams; the Mental Health Services Act (MHSA) Accessible Resources for the Communities' Homeless (ARCH) program for children and transition age youth, those who are victims or at-risk of Commercial Sexual Exploitation; and the provision of benefits support and linkages to General Assistance, Medi-Cal, and CalFresh through County provided street outreach.</p> <p>In 2020, the County BH established a new Psychiatric Street Medicine services team, employing a multidisciplinary approach for street outreach, engagement, and service delivery to</p>

individuals with serious mental illness facing unsheltered homelessness. This initiative brought psychiatric medication evaluations and management directly to clients, enhancing treatment accessibility. The Homeless Outreach team also initiated multi-agency pop-up events toward the end of 2020.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

The CoC and Solano County already have a robust partnership when it comes to outreach and site coordination. The CoC partners with Solano County HSS, Partnership HealthPlan (PHP) and La Clinica to help clients enroll in health insurance. Partners present information at CoC meetings (Solano County Employment and Eligibility and Workforce Development Board; Solano County Behavioral Health 9/27/23) and coordinate with providers to ensure participants are enrolled. The CoC also partners with Solano County Behavioral Health (SCBH) to ensure clients are informed of and connected to behavioral health and substance use services. This includes working with SCBH's Homeless Outreach Partnership and Engagement (HOPE) Team, which engages with people in homeless encampments and through multi-agency community events, and offers behavioral health supports, including Street Medicine services with a psychiatric prescriber, clinician, and specialist for treatment planning and medication intervention. During Covid, street outreach teams and shelter providers partnered with County public health teams to set protocols based on CDC guidance.

The CoC and Solano County are currently working together to develop targeted street outreach protocols and redesign the Coordinated Entry assessment and prioritization process to ensure more efficient and equitable outreach and connections to services and housing for individuals experiencing homelessness in the region.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Vallejo/Solano County Continuum of Care CA-518	<p>The CAP Solano JPA (the Administrative Entity for the Vallejo/Solano CoC) is a combined governmental agency formed by a MOU between the cities of Benicia, Fairfield, Dixon, Rio Vista, Suisun City, Vacaville, & Vallejo & the County of Solano to coordinate efforts to reduce poverty & homelessness in the County. The CoC Board also includes government representatives from the cities & County.</p> <p>Examples in Solano of ordinances that streamline affordable housing development are those of the City of Vacaville, which adopted a new Accessory Dwelling Unit (ADU) ordinance & new residential design requirements which encourage duplexes, relaxes requirements to support development on small lots, & requires new residential projects to include at least 1 house plan that can accommodate an attached ADU. The City of Vallejo has updated its zoning code to allow housing in all zones & provide affordable housing incentives & the City of Benicia adopted new mixed-use zoning that expands residential potential in areas that were previously zoned for commercial and lower density residential use.</p>

In addition, Benicia, Fairfield, Suisun City, Vacaville & Vallejo have committed to exploring inclusionary housing ordinances & all are partnering to preserve & expand affordable housing. The CoC & the jurisdictions have taken steps to reduce regulatory barriers to housing development. For example, the City of Vallejo has reduced the staff design review authority up to 50 units. Vallejo also added objective standards to design review. Finally, the City of Vallejo conducted an assessment of vacant residential lands to determine feasibility for affordable housing.

Solano County

The County has contracted with a consultant to look at ways to streamline

and accelerate housing production, including reviewing best practices in other counties and recommendations for policy & process revisions.

The county created a Housing Trust Fund to support the development of affordable housing that includes both the county and cities within it and provides loose guidelines to allow board members to examine the specifics of an individual housing project that could come from developers, public agencies, and nonprofits that are in partnership with developers. This can include awarding money to fund below market-rate units, constructed in either market rate or mixed-income housing projects.

Those seeking funding can utilize it for projects related to the development and preservation of affordable housing units, in addition to some pre-construction activities and adaptive land reuse projects. Supervisors can also require developers to apply using specific criteria, such as listing future on-site supportive services, to reward them with county dollars. Eligible county residents must fall at or under 120 percent of the county's average median income.

Solano County is in the process of joining the Napa/Sonoma accessory dwelling unit (ADU) cohort to promote the streamlining of building and renting ADUs in Solano County primarily to those with low income. The county has simplified the permitting process for the creation of ADUs and has created incentives for the increased creation of ADUs.

The County will amend the Zoning Code to comply with changes in California's density bonus law (California Government Code Section 65915, as revised) and will promote the use of density bonuses for lower-income units by providing information through a brochure in County buildings and on the County's website.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

Solano County and the CoC coordinate efforts to use and develop available land to address and end homelessness through meeting with elected and non-elected officials, participating in the development of

Housing Elements, and attending zoning meetings. Through these efforts, the County and the CoC have been able to make advancements in increasing the affordable housing supply. All jurisdictional housing elements, which were recently submitted to the State by the jurisdictions that are part of the JPA (including the County), address the streamlining of affordable housing development specifically for extremely low and very low- income housing and further efforts to remove local barriers to development and accelerate the implementation of state laws that provide for streamlined approval of affordable housing.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Vallejo/Solano County Continuum of Care CA-518	<p>The CoC has engaged in strategies to ensure housing resources and supportive services can support positive and lasting exits from homelessness. New Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH) has opened and is coming online in the community. New public funding is prioritized for PSH and RRH.</p> <p>The CE lead conducts case conferencing to identify housing placements for individuals exiting shelters and uses their community bed tracker to streamline connections to housing and services. They also use problem solving to make connections to housing and prevent re-entry into shelter.</p> <p>Housing navigators use landlord (LL) incentive funds to connect people to permanent housing (PH). Staff have increased partnerships to assess and prioritize housing placement for people in shelters and from street outreach (SO).</p> <p>The CoC developed partnerships with property owners/LLs and Public Housing Authorities (PHAs) to connect clients to mainstream vouchers and Emergency Housing Vouchers (EHVs).</p> <p>The CoC also provides training to case managers and housing staff to find shared housing and assist participants with necessary housing documentation. They have partnerships with health and behavioral health, on-site clinics, intensive case management and services, and benefits support to enable rapid and successful exits to PH. The CoC also works with public/private developers to increase the number and type of units in the housing pipeline.</p> <p>The percentage of exits to PH overall increased from 2021 to 2022, and those from street outreach to PH increased significantly, with 95% of individuals in street outreach exited to PH compared to 32% in 2021, primarily due to new youth-focused SO with high PH placement rates. (per HMIS HDX report data)</p> <p>The CoC also increased retention of or exit to PH from 96% to 98% between 2021 and 2022. The CoC is committed to Housing First (HF), including strategies such as trainings on housing</p>

stability/harm reduction/eviction prevention, TA for providers, assessments of HF through TA visits and the Housing First Standards Assessment, and ongoing and stronger support to assist housed residents maintain housing (e.g. transportation, childcare, employment, financial literacy, and health care). Collaborative Applicant has an MOU with Solano Workforce Development Board to integrate CoC participation with job training and stabilization services and state funds have been allocated toward LL support funds to avoid eviction disputes and increase retention

Solano County

In 2021, County BH contracted with Caminar (local service provider) to develop a new 12-bed transitional housing program for individuals receiving County BH services who are experiencing or at risk of homelessness. This program focuses on skills development during a stay of 30-90 days, aiding in the identification of more permanent housing solutions.

Through new construction, County BH acquired a 32-bed mental health residential program, commencing admissions in March 2023. This program includes 22 beds specifically reserved for individuals with justice involvement and 2 beds for Transitional Aged Youth (TAY).

County HSS sponsored two housing developers (Eden and MidPen) in their application for NPLH grants, resulting in the creation of 57 new Permanent Supportive Housing (PSH) units for individuals with serious mental illness exiting homelessness. An additional 10 units were added through County HSS's Whole Person Care grant funds, bringing the total to 67 new units.

The county's recent contract with Abode Services, approved in November 2023, entails the development of a 15-bed Forensic Respite program, serving individuals exiting jails. Abode will also engage in homeless street outreach to 150 individuals, provide RRH to 25 households, and expand existing PSH slots from 50 to 125.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

The JPA is a joint powers authority formed via an MOU of the jurisdictions within Solano County to help oversee and coordinate homeless and social safety net services to the residents within Solano County. The JPA is the federally designated Collaborative Applicant and state appointed Administrative Entity for the CoC. JPA Board Members are elected jurisdictional officials and also serve on the CoC Board. As a result, the JPA works closely with CoC member organizations, the County and other community partners to coordinate funding and the provision of services through regular CoC and JPA meetings, Committee Meetings, outreach, and communication through CoC, JPA and jurisdictional listservs. The creation of and increase of permanent housing is a primary goal for the JPA and the County.

Coordination of & Connection to Service Delivery

Participating Jurisdictions

Roles & Responsibilities

Vallejo/Solano County Continuum of Care CA-518

The JPA's service delivery model offers programs that target individual, family, and community needs associated with the conditions of poverty/economic insecurity. All direct services are provided through subcontractors who target low-income individuals and families in Solano County and who are monitored in accordance with JPA policies and procedures to ensure regulatory compliance. JPA services cover the entire County, including areas with greater concentrations of economic insecurity. All contractors are community-based organizations, faith-based organizations, or local government agencies who are experienced in delivering services to those in need. Because the JPA is the regional planning body focused on ending homelessness and economic insecurity in Solano, it is in a unique position to work strategically to incorporate the needs of the community across multiple domains utilizing the adopted regional strategic plan as the guiding framework. Thus, direct service organizations receiving JPA funding work in alignment with the JPA according to the same strategies, while the JPA ensures the leveraging of other funding streams to strengthen systems to address homelessness and economic insecurity. As the regional planning body in Solano, the JPA also provides capacity building opportunities to agencies receiving funding as well as regular training on best practices for services and project design open to the entire community. Assessments for individual participants/households are conducted by the Coordinated Entry System (CES) for Solano County, which is funded and overseen by the JPA through a variety of funding sources (HUD, local jurisdictions etc.). The CES assesses each individual or household to identify any immediate, emergent needs and risk factors, and to evaluate the overall level of vulnerability, including basic and housing-related needs. Based on those assessments, the CES will make referrals to JPA-funded agencies and other local agencies that match the needs of the individual or family. Each agency will also conduct an intake process that further helps identify a participants' needs in order to match the services provided to those needs and will make supportive service referrals accordingly. JPA contractors providing direct client services are required to enter client data into the local Homeless Management Information System (HMIS) to ensure that client data is captured in a uniform way, allowing the data to be analyzed, outcomes to be tracked, and to prevent any duplication.

Solano County

Since 2020, County BH has actively supported various temporary sheltering projects in the community, including Project Roomkey, the BayNorth COVID-19 shelter, and the Opportunity House Warming Shelter. County BH implemented a recurring schedule to engage with shelter residents, establish rapport, and facilitate referrals to necessary services and resources. Beginning in late October 2020, Solano County BH collaborated with County Code Enforcement, the Sheriff's Department, the city of Vallejo, and

the grassroots community group Vallejo Together to engage with unsheltered individuals residing on a marshland site in the city of Vallejo. Over the course of four significant pop-up events, individuals were triaged, connected with eligible benefits and provided with linkage to mental health and substance use services. In partnership with the city of Vallejo, Solano County HSS jointly funded a 120-day hotel voucher project. This initiative ensured shelter for 60 of the most vulnerable individuals from the encampment and facilitated connection with appropriate services, resources, and long-term housing options. On November 7, 2023, the Solano County Board of Supervisors approved a multi-year contract for homeless and housing services with Abode Services – one of the Bay Area’s largest providers of housing and services for those experiencing homelessness. Abode will provide street outreach, housing navigation, landlord engagement, subsidy administration, rapid rehousing, forensic respite, and permanent supportive housing services to individuals experiencing behavioral health challenges in Solano County. Abode’s work in the county will run from November 2023 through June 30, 2026. In the past few years, Solano Behavioral Health has successfully received grants and non-competitive allocations for housing and homeless services to support the needs of those with the most significant mental health and substance use challenges, who often also experience the highest rates of poverty, incarceration, trauma, homelessness, and crisis. This contract will support as many as 800 people per year through six new funding sources, in addition to Medi-Cal reimbursement. Furthermore, the funds will increase housing by providing opportunities to nearly 200 households annually through respite, permanent housing, and rapid rehousing. Pacific Clinics and Solano County Behavioral Health offer Mobile Crisis services in Solano County in partnership with the local Police Departments. The program was initially launched in May of 2021 in Fairfield and Suisun City. BH had expanded the program to all cities in April 2022, although it had to be paused due to staffing gaps in September of 2022 and relaunched in May 2023. The community-based Mobile Crisis Team is now operating 8:30 am- 10:00 pm, M-F in Fairfield, Suisun, Dixon, Vacaville, Rio Vista, Benicia, Sheriff’s Office jurisdiction, and Travis AFB. Vallejo has also selected the Felton Institute to oversee their Integrated Health and Resource Team (IHART), which is tasked to triage all community calls that come through 911 and will work with Mobile Crisis on dispatch and protocols. The Pacific Clinics team is adding overnight and weekend staff to be able to operate 24/7.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

The Continuum of Care funds the Coordinated Entry System (CES) which provides all referrals for the most recent Permanent Supportive Housing projects that the County created using braided funding. The

CES is collaborating with the Department of Employment and Eligibility (E&E) at the County to increase collaboration amongst case workers and reduce redundancies in the system. They are also collaborating on making the E&E an access site for families for coordinated entry based on their Bringing Families Home (BFH funding). CES is developing a process with the County on how to best support individuals coming out of RRH that need higher levels of care. The County recently put ARPA funding towards the primary Emergency Shelter in Solano to create 6 additional beds that will be available for all jurisdictions and eligible for CES referrals. The CES refers clients regularly to Behavioral Health services. The County and CES regularly outreach to those experiencing unsheltered homelessness. CE and the County attend each other's case conferencing. The County and CES will continue to collaborate on streamlining referrals, processes and eligibility with the use of HHAP 5 funds and creation of permanent housing.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
1,737

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop a coordinated and accessible system of services to rapidly connect persons experiencing homelessness (PEH) to wraparound services, interim and permanent housing via: <input type="checkbox"/> a centralized resource and referral system for wraparound services, <input type="checkbox"/> a coordinated	1. HHAP-4 & 5 2. CSBG (System support & staffing) 3. HHIP 4. HUD-CoC (CES and Planning) 5. PATH 6. Prop 47	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments Homelessness and Housing Service Providers People with lived experience of homelessness/Lived Experience Committee (PWLEH/LEC)	6/30/2026	Systemwide implementation of a centralized resource and referral system for wraparound services. Development and implementation of a coordinated interim housing placement process. Annual number of individuals connected via systems to: • Interim

interim housing placement process, including the Coordinated Entry System, and including accessibility support for PEH (transportation, information technology, etc.).					Coordinated Entry System Touro University/Solano Connex United Way Bay Area/211 SolanoCare.org		housing <ul style="list-style-type: none"> Permanent housing Services Accessibility support (transportation, information technology, etc.) Overall decrease in the number of people experiencing homelessness (SPM 1a)
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Increase and diversify low-barrier interim housing for all populations experiencing homelessness, particularly those with limited interim housing options in the community (youth; families; survivors of DV; older adults)	1. 1-4 2. 3. 4. 5.	HHAP PLHA ARPA BHBH CDBG	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessness and Housing Service Providers PWLEH/LE C	6/30/2027	Increase in number of interim housing beds New interim housing for youth; families; survivors of DV; older adults Increased percentage of people experiencing homelessness who are connected to interim housing
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Increase and diversify affordable low-barrier permanent housing stock and rental assistance subsidies, including PSH, RRH and public	1. 1-5 2. 3. 4. 5. 6. 7. 8.	Homekey NPLH MHP HHAP PLHA CA-ESG HOME Prop 47	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; Employment & Eligibility (E&E); Older &	6/30/2028	Increase in number of affordable permanent housing units. Increase in number of PSH units. Increase in
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housing vouchers (PHVs).	9.	ARPA			Disabled Adult Svcs (ODAS); Probation)		number of housing subsidies for PEH, including PHVs
	10.	BHBH					
	11.	BFH					
	12.	CESH					
	13.	CalWork			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		Increased percentage of people experiencing homelessness who are connected to permanent housing
		s HSP					
	14.	CDBG					
	15.	CSBG					
	16.	CoC					
	17.	EHV					
	18.	FUP					
	19.	Home Safe			Homelessn ess and Housing Service Providers		
	20.	HDAP					
21.	HHIP						
22.	VASH						
23.	Whole Person Care			PWLEH/LE C			

Increase street outreach capacity and coordinate countywide multi-disciplinary street outreach teams, with consistent and structured mobile wraparound services focused on connections to permanent housing and utilizing shared data to track and monitor effectiveness.	1.	HHAP	State; Federal	CAP	Solano County department s (esp. Behavioral Health; E&E; Public Health)	6/30/2025	Number of street outreach teams		
	1-5								
	2.	ARPA							Geographic and time coverage by street outreach teams
	3.	HHIP							
	4.	PATH		Solano County			Implementation of shared database (Clarity HMIS)		
							Annual number and increased percentage of individuals connected via street outreach to:		
					Homelessn ess and Housing Service Providers		• Interim housing		
					PWLEH/LE C		• Permanent housing		
					Coordinate d Entry System		• Services		
					Hospitals/St				

reet
Medicine

Provide wraparound services addressing barriers to access, such as behavioral health issues, criminal legal system involvement, and disabilities, with a Housing First, Trauma-informed focus, including low-barrier, person-centered, and voluntary services that are open to partners, pets, and possessions, keep families together, etc.	1. 3-5 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13.	HHAP PLHA Prop 47 ARPA BHBH BFH CalWork s HSP CDBG Home Safe HDAP HHIP PATH Solano County and Cities General Funds	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Education; Probation; Public Health; Workforce Development) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers Community -based organizatio ns PWLEH/LE C Hospitals	6/30/2028	Number of people who identify as having lived experience of homelessness employed by: • CAP Solano JPA • Solano County • Cities • Homele ssness Service Providers • CBOs • Hospital s
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Hire staff who have expertise from lived/living experiences of homelessness.	1. 2. 3. 4. 1-5 5. 6. 7.	Homeke NPLH MHP HHAP PLHA CA-ESG HOME	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Education; Probation;	6/30/2028	Number of people who identify as having lived experience of homelessness employed by: • CAP Solano JPA • Solano
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8.	Prop 47	Public Health;	County
9.	ARPA	Workforce	• Cities
10.	BHBH	Developme	• Homele
11.	BFH	nt)	ssness Service
12.	CESH		Providers
13.	CalWork	Cities of	• CBOs
	s HSP	Vallejo,	• Hospital
14.	CDBG	Fairfield,	s
15.	CSBG	Vacaville,	
16.	CoC	Benicia, Rio	
17.	EHV	Vista, and	
18.	FUP	Dixon	
19.	Home Safe	Homelessn	
20.	HDAP	ess and	
21.	HHIP	Housing	
22.	VASH	Service	
23.	PATH	Providers	
24.	Solano County and	Community	
	Cities GF	-based	
25.	Whole Person Care	organizatio	
		ns	
		Hospitals	
		PWLEH/LE	
		C	

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Black or African American	761
Native Hawaiian or Other Pacific Islander	41
Persons in HHs with at least 1 adult and 1 child	601

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method	
Hire, and include in planning and	1. y	Homeke	State; Federal; Local	CAP Solano JPA/CoC	Solano County department	6/30/2028	Number of people who identify as

development, persons who have expertise from lived/living experiences of homelessness and who represent populations who are experiencing homelessness at disparate rates.	2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12. 13.	NPLH MHP HHAP PLHA CA-ESG HOME Prop 47 ARPA BHBH BFH CESH CalWork		Solano County	s (esp. Behavioral Health; E&E; ODAS: Education; Probation; Public Health; Workforce Development)		having lived experience of homelessness and as Black or African American, Native Hawaiian or other Pacific Islander, and/or part of a HH with at least 1 adult and 1 child, employed by:
	s HSP 14. 15. 16. 17. 18. 19.	CDBG CSBG CoC EHV FUP Home			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		• CAP Solano JPA • Solano County • Cities • Homeless Service Providers
	20. 21. 22. 23. 24.	HDAP HHIP VASH PATH Solano			Homeless and Housing Service Providers		• CBOs • Hospitals
	25.	Whole Person Care			Community-based organizations		
					Hospitals		
					PWLEH/LE C		

Continue to work toward SMARTIE goals within Solano's Racial Equity Improvement Project, identified by the Racial Equity Action Lab (REAL) Team, including: <input type="checkbox"/> Streamline and improve the Coordinated	1. 2-4 2. 3. 4. 5.	HHAP CoC HHIP PATH Solano	State; Federal; Local	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; Education; Probation)	6/30/2025	Implementation of new CES Assessment and Prioritization Tool(s) and Process
		County and Cities -General Funds			Resource Connect Solano/CES		Adopted sustainability plan
					Cities of		SPM 1a data indicating more equitable access to

Entry System (CES) to ensure equitable access to housing for those who have the highest needs/risk through development of a sustainable and equitable assessment tool and prioritization process that will serve all underserved populations experiencing homelessness.

Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon

housing and homelessness services in Solano

Homelessness and Housing Service Providers

Community-based organizations

PWLEH/LE C

Continue to work toward SMARTIE goals within Solano's Racial Equity Improvement Project, identified by the Racial Equity Action Lab (REAL) Team, including: <input type="checkbox"/> Develop a targeted street outreach protocol to equitably connect people experiencing unsheltered homelessness to services and housing.	1.	HHAP	State; Federal	Solano County	CAP	6/30/2025	Implementation of targeted street outreach protocol
	1-5	ARPA			Solano County departments (esp. Behavioral Health; Probation)		
	2.	HHIP			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		
	3.	PATH			Resource Connect Solano/CES		
	4.				PWLEH/LE C		Adopted sustainability plan
							SPM 1a data indicating more equitable access to housing and homelessness services in Solano

Strengthen collaboration and	1.	Homekey	State; Federal	CAP Solano JPA/CoC	Solano County department	6/30/2028	SPM 1a data indicating more equitable
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coordination with community-based providers and departments focused on serving populations who are accessing services and experiencing homelessness at disparate rates.	2.	NPLH	Solano County	s (esp. Behavioral Health; E&E; ODAS; Education; Probation; Public Health; Workforce Development)	access to housing and homelessness services in Solano
	3.	MHP			
	4.	HHAP			
	1-5				
	5.	PLHA			
	6.	CA-ESG			
	7.	HOME			
	8.	Prop 47			
	9.	ARPA			
	10.	BHBH			
	11.	BFH			
	12.	CESH			
	13.	CalWork			
		s HSP			
	14.	CDBG			
	15.	CSBG			
	16.	CoC			
	17.	EHV			
	18.	FUP			
	19.	Home Safe			
	20.	HDAP			
	21.	HHIP			
	22.	VASH			
	23.	PATH			
	24.	Solano County and Cities GF			
25.	Whole Person Care				
		Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon			
		Homelessn ess and Housing Service Providers			
		Community -based organizations			
		Hospitals			
		PWLEH/LE C			

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
920

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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<p>Develop a coordinated and accessible system of services to rapidly connect persons experiencing homelessness (PEH) to wraparound services, interim and permanent housing via:</p> <ul style="list-style-type: none"> □ a centralized resource and referral system for wraparound services, □ a coordinated interim housing placement process, □ the Coordinated Entry System, and □ accessibility support for PEH (transportation, information technology, etc.). 	<ol style="list-style-type: none"> 1. HHAP-4 & 5 2. CSBG (System support & staffing) 3. HHIP 4. HUD-CoC (CES and Planning) 5. PATH 6. Prop 47 	<p>State; Federal</p>	<p>CAP Solano JPA/CoC Solano County</p>	<p>Solano County departments Homelessness and Housing Service Providers PWLEH/LE C Coordinated Entry System Touro University/Solano Connex United Way Bay Area/211 Solanocare.org</p>	<p>6/30/2026</p>	<p>Systemwide implementation of a centralized resource and referral system for wraparound services.</p> <p>Development and implementation of a coordinated interim housing placement process.</p> <p>Annual number of individuals connected via systems to:</p> <ul style="list-style-type: none"> • Interim housing • Permanent housing Services • Accessibility support (transportation, information technology, etc.) <p>Overall decrease in the number of people experiencing unsheltered homelessness (SPM 1b)</p>
<p>Increase and diversify low-barrier interim housing for all populations experiencing homelessness, particularly those with limited interim</p>	<ol style="list-style-type: none"> 1. HHAP 1-4 2. PLHA 3. ARPA 4. BHBH 5. CDBG 	<p>State; Federal</p>	<p>CAP Solano JPA/CoC Solano County</p>	<p>Solano County departments Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio</p>	<p>6/30/2027</p>	<p>Increase in number of interim housing beds</p> <p>New interim housing for youth; families; survivors of DV; older adults</p>

housing options in the community (youth; families; survivors of DV; older adults)

Vista, and Dixon

Homelessness and Housing Service Providers

PWLEH/LE C

Increased percentage of people experiencing unsheltered homelessness who are connected to interim housing

Increase and diversify affordable low-barrier permanent housing stock and rental assistance subsidies, including PSH, RRH and public housing vouchers (PHVs).	1.	Homekey	State; Federal	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation)	6/30/2028	Increase in number of affordable permanent housing units.	
	2.	NPLH						
	3.	MHP		Solano County				
	4.	HHAP						
	1-5						Increase in number of PSH units.	
	5.	PLHA						
	6.	CA-ESG						
	7.	HOME						
	8.	Prop 47				Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon	Increase in number of housing subsidies for PEH, including PHVs	
	9.	ARPA						
	10.	BHBH						
	11.	BFH						
	12.	CESH						
	13.	CalWork						
		s HSP						Increase in percentage of people experiencing unsheltered homelessness who are connected to permanent housing
	14.	CDBG				Homelessness and Housing Service Providers		
	15.	CSBG						
	16.	CoC						
	17.	EHV						
	18.	FUP						
	19.	Home Safe						
	20.	HDAP				PWLEH/LE C		
	21.	HHIP						
22.	VASH							
23.	Whole Person Care							

Increase street outreach capacity and coordinate countywide multi-disciplinary street outreach teams, with consistent and

- 1.
- 1-5
- 2.
- 3.
- 4.

HHAP
ARPA
HHIP
PATH

State; Federal

CAP Solano JPA/CoC

Solano County

Solano County departments (esp. Behavioral Health; E&E; Public Health)

6/30/2025

Cities of

Number of street outreach teams

Geographic and time coverage by street outreach teams

Implementation

structured mobile wraparound services focused on connections to permanent housing and utilizing shared data to track and monitor effectiveness.

Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon

Homelessness and Housing Service Providers

PWLEH/LE C

Coordinated Entry System

Hospitals/Street Medicine

of shared database (Clarity HMIS)

Annual number of individuals connected via street outreach to:

- Interim housing
- Permanent housing Services

Provide wraparound services addressing barriers to access, such as behavioral health issues, criminal legal system involvement, and disabilities, with a Housing First, Trauma-informed focus, including low-barrier, person-centered, and voluntary services that are open to partners, pets, and possessions, keep families together, etc.	1. HHAP 3-5 2. PLHA 3. Prop 47 4. ARPA 5. BHBH 6. BFH 7. CalWorks HSP 8. CDBG 9. Home Safe 10. HDAP 11. HHIP 12. PATH 13. Solano County and Cities General Funds	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Education; Probation; Public Health; Workforce Development)	6/30/2028	Annual number of individuals connected via wraparound services to: • Interim housing • Permanent housing Services
				Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessness and Housing Service Providers		

					Community-based organizations		
					PWLEH/LE C		
					Hospitals		
Coordinate with city jurisdictions around encampment resolution efforts to ensure people who are experiencing homelessness in encampments are connected with interim and permanent housing and provided with wraparound services that meet their needs.	<ol style="list-style-type: none"> 1. Solano County and Cities General Funds 2. HHAP-5 3. HHIP 4. ERF (TBD) 	Local; State	Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon	<p>CAP Solano JPA/CoC</p> <p>Solano County</p> <p>Homelessness and Housing Service Providers</p> <p>PWLEH/LE C</p>	6/30/2028	<p>Number of persons living in encampments who are placed in interim and permanent housing</p> <p>Amount and type of referrals to wraparound services</p>	
Hire staff who have expertise from lived/living experiences of unsheltered homelessness regarding access and connection to homelessness and housing services in the community.	<ol style="list-style-type: none"> 1. Homekey 2. NPLH 3. MHP 4. HHAP 5. PLHA 6. CA-ESG 7. HOME 8. Prop 47 9. ARPA 10. BHBH 11. BFH 12. CESH 13. CalWork 14. CDBG 15. CSBG 16. CoC 	State; Federal; Local	<p>CAP Solano JPA/CoC</p> <p>Solano County</p>	<p>Solano County departments (esp. Behavioral Health; E&E; ODAS; Education; Probation; Public Health; Workforce Development)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio</p>	6/30/2028	<p>Number of people who identify as having lived experience of homelessness employed by:</p> <ul style="list-style-type: none"> • CAP • Solano JPA • Solano County • Cities • Homelessness Service Providers • CBOs • Hospitals 	

17.	EHV	Vista, and
18.	FUP	Dixon
19.	Home Safe	Homelessn
20.	HDAP	ess and
21.	HHIP	Housing
22.	VASH	Service
23.	PATH	Providers
24.	Solano County and Cities GF	Community -based
25.	Whole Person Care	organizatio ns
26.	ERF (TBD)	Hospitals
		PWLEH/LE C

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Black or African American	281
Native Hawaiian or Other Pacific Islander	56
White	512

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Hire, and include in planning and development, persons who have expertise from lived/living experiences of unsheltered homelessness regarding access and connection to homelessness	1. Homekey 2. NPLH 3. MHP 4. HHAP 5. PLHA 6. CA-ESG 7. HOME 8. Prop 47 9. ARPA 10. BHBH 11. BFH	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Education; Probation; Public Health; Workforce Developme	6/30/2028	Number of people who identify as having lived experience of homelessness and as Black or African American, Native Hawaiian or other Pacific Islander, and/or part of a HH with at least 1

and housing services in the community and represent populations who have disparate access to services.	12. CESH 13. CalWork s HSP 14. CDBG 15. CSBG 16. CoC 17. EHV 18. FUP 19. Home Safe 20. HDAP 21. HHIP 22. VASH 23. PATH 24. Solano County and Cities GF 25. Whole Person Care 26. ERF (TBD)			nt) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers Community -based organizations Hospitals PWLEH/LE C	adult and 1 child, employed by: • CAP Solano JPA • Solano County • Cities • Homele ssness Service Providers • CBOs • Hospital s
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Continue to work toward SMARTIE goals within Solano's Racial Equity Improvement Project, identified by the Racial Equity Action Lab (REAL) Team, including: <input type="checkbox"/> Streamline and improve the Coordinated Entry System (CES) to ensure equitable access to housing for those who have the highest needs/risk through development of a sustainable	1. HHAP 2-4 2. CoC 3. HHIP 4. PATH 5. Solano County and Cities -General Funds	State; Federal; Local	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; Education; Probation) Resource Connect Solano/CES Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service	6/30/2025	Implementation of new CES Assessment and Prioritization Tool(s) and Process Adopted sustainability plan SPM 1b data indicating unsheltered homelessness rates more in alignment with the racial/ethnic/gender identity of the general population
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and equitable assessment tool and prioritization process that will serve all underserved populations experiencing homelessness.

Providers
Community-based organizations
PWLEH/LE C

Continue to work toward SMARTIE goals within Solano's Racial Equity Improvement Project, identified by the Racial Equity Action Lab (REAL) Team, including: <input type="checkbox"/> Develop a targeted street outreach protocol to equitably connect people experiencing unsheltered homelessness to services and housing.	1.	HHAP	State; Federal	Solano County	CAP Solano JPA/CoC	6/30/2025	Implementation of targeted street outreach protocol
	2.	ARPA			Solano County departments (esp. Behavioral Health; Probation)		
	3.	HHIP			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		SPM 1b data indicating unsheltered homelessness rates more in alignment with the racial/ethnic/gender identity of the general population
	4.	PATH			Resource Connect Solano/CE S		
					PWLEH/LE C		

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
895

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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Increase countywide prevention and diversion support, including rental subsidies, housing problem solving, mediation, and tenant advocacy.	1. & 5	HHAP-3	State; Federal	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; Probation)	6/30/2028	Number of rental subsidies provided						
	2.	HOME							Number and outcome of housing problem solving encounters				
	3.	ARPA							Number and outcome of mediation encounters				
	4.	CDBG					Solano County		Number and outcome of tenant advocacy encounters				
	5.	HHIP							Reduction in number of people accessing services who are experiencing homelessness for the first time (SPM 2).				
	6.	CalWork											
		s HSP											
								Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon					
								Homelessness and Housing Service Providers					
								Community-based organizations					
								Hospitals					
								PWLEH/LE C					
	Improve communication to at-risk tenants about tenant rights, wraparound services for housing stability, and prevention and diversion resources.	1.		Homekey			State; Federal; Local	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Family Justice Center)	6/30/2028	Number of encounters (training, outreach, etc.) to inform at-risk tenants		
		2.		NPLH									Reduction in number of people accessing services who are experiencing homelessness for the first time (SPM 2).
		3.		MHP							Solano County		
		4.		HHAP									
1-5													
5.		PLHA											
6.		CA-ESG											
7.		HOME											
8.		Prop 47											
9.		ARPA											
10.		BHBH											
11.		BFH											
12.		CESH											
13.		CDBG											
14.		CoC											
15.		Home Safe											
16.	HDAP												

17. HHIP
 18. Solano
 County and
 Cities GF

Homelessn
 ess and
 Housing
 Service
 Providers

Community
 -based
 organizatio
 ns (esp.
 tenant's
 rights, legal
 aid, and
 other
 wraparound
 service
 providers)

Hospitals

<p>Provide community education on housing rights and resources to assist with financial hardship, credit issues, legal services, employment, job training, childcare, health and behavioral health services, eviction prevention, and domestic violence.</p>	<p>1. ARPA 2. CDBG 3. Solano County and Cities GF</p>	<p>Federal; Local</p>	<p>Solano County CAP Solano JPA/CoC</p>	<p>Solano County department s (esp. Behavioral Health; E&E; Workforce Developme nt; First 5; Family Justice Center) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p>	<p>6/30/2028</p>	<p>Number of community outreach encounters (events; information sessions, etc.) Reduction in number of people accessing services who are experiencing homelessness for the first time (SPM 2).</p>
				<p>Homelessn ess and Housing Service Providers</p>		
				<p>Community -based organizatio ns (esp.</p>		

tenant's rights, legal aid, and other wraparound service providers)

Hospitals/H ealthcare

PWLEH/LE C

<p>Ensure coordinated communication systems and processes to connect the homelessness and housing system with institutions and community-based providers serving persons at-risk of experiencing homelessness after exiting the homelessness response system due to loss of income, lack of employment and/or childcare, eviction/foreclosure, medical/behavioral health crises, domestic/intimate partner violence, discharge from an institution, etc. Including entities such as jails, prisons, hospitals,</p>	<ol style="list-style-type: none"> 1. Solano County and Cities GF 2. CoC (Planning and CES) 3. United Way of the Bay Area 4. Touro University 	<p>Local; Private; Federal</p>	<p>Solano County</p> <p>CAP Solano JPA/CoC</p>	<p>Resource Connect Solano/CES</p> <p>UWBA (211)</p> <p>Touro University (Solano Connex)</p> <p>Solano County (Solano cares.org)</p> <p>Solano County departments (esp. Behavioral Health; E&E; Workforce Development; First 5; Family Justice Center; Probation; Child Welfare)</p> <p>Cities of Vallejo, Fairfield, Vacaville,</p>	<p>6/30/2025</p>	<p>A single, coordinated resources and referral system to prevent and address homelessness in Solano County.</p> <p>Reduction in number of people accessing services who are experiencing homelessness for the first time (SPM 2).</p>
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behavioral health facilities, child welfare, schools, childcare, workforce development, and the Solano Family Justice Center, to connect persons who are in imminent danger of becoming unhoused with prevention services and resources.

Benicia, Rio Vista, and Dixon

Homelessness and Housing Service Providers

Community-based organizations

Jails, prisons, hospitals/healthcare, behavioral health facilities, schools, childcare.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
American Indian or Alaska Native	29
Adults who are Currently Fleeing Domestic Violence	58
Persons in HHs with at least 1 adult and 1 child	326

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Target homelessness prevention efforts to populations at greater risk of becoming	1. Homekey 2. NPLH 3. MHP 4. HHAP 1-5	State; Federal; Local	Solano County CAP Solano JPA/CoC	Solano County department s (esp. Behavioral Health; E&E;	6/30/2028	Reduced percentage of people who are American Indian or Alaska Native, fleeing Domestic

homeless for the first time, including systemic risks associated with race, family composition, and DV.	5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. Safe 16. 17. 18.	PLHA CA-ESG HOME Prop 47 ARPA BHBH BFH CESH CDBG CoC Home County and Cities GF	ODAS; Probation; Workforce Development; Family Justice Center) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homeless ness and Housing Service Providers Community -based organizatio ns Hospitals	Violence, and in households with at least one adult and one child accessing services who are experiencing homelessness for the first time.
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Hire, and include in planning and development, persons who have expertise from lived/living experiences of homelessness and who represent disproportionately impacted households to provide, plan and develop prevention services.	1. 2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. Safe 16. 17. 18.	Homeke NPLH MHP HHAP PLHA CA-ESG HOME Prop 47 ARPA BHBH BFH CESH CDBG CoC Home County and Cities GF	State; Federal; Local Solano County CAP Solano JPA/CoC	Solano County department s (esp. Behavioral Health; E&E; ODAS; Education; Probation; Public Health; Workforce Developme nt) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon	6/30/2028	Reduced percentage of people who are American Indian or Alaska Native, fleeing Domestic Violence, and in households with at least one adult and one child accessing services who are experiencing homelessness for the first time. Number of people who identify as having lived experience of homelessness
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Homelessness and Housing Service Providers

Community-based organizations

Hospitals

PWLEH/LE C

and as American Indian or Alaska Native, fleeing Domestic Violence, or in a household with at least one adult and one child who are employed by:

- CAP
- Solano JPA
- Solano County
- Cities
- Homelessness Service Providers
- CBOs
- Hospitals

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
404

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase and diversify affordable low-barrier permanent housing stock and rental assistance subsidies, including PSH, RRH and public housing vouchers	1.	State; Homeke	Federal	Solano County	6/30/2028	Increase in number of affordable permanent housing units.
	2.	NPLH		CAP		
	3.	MHP		Solano		
	4.	HHAP		JPA/CoC		
	1-5					
	5.	PLHA				
	6.	CA-ESG				
	7.	HOME				
	8.	Prop 47				
	9.	ARPA				
10.	BHBH			Cities of Vallejo, Fairfield,	Increase in number of housing	

(PHVs).	11.	BFH			Vacaville,		subsidies for
	12.	CESH			Benicia, Rio		PEH, including
	13.	CalWork			Vista, and		PHVs
		s HSP			Dixon		
	14.	CDBG			Homelessn		Increased
	15.	CSBG			ess and		number of
	16.	CoC			Housing		people exiting
	17.	EHV			Service		homelessness
	18.	FUP			Providers		into permanent
	19.	Home					housing (SPM
		Safe			PWLEH/LE		3).
	20.	HDAP			C		
	21.	HHIP					
	22.	VASH					
	23.	Whole					
		Person Care					

Implement/Enhance system-wide engagement of property owners/landlords, including incentives, risk-mitigation funds, and connections to housing support staff.	1.	HHAP-4 & 5	State; Federal; Local	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; ODAS)	6/30/2028	Number of property owners/landlords connected with housing support staff.
	2.	ARPA					
	3.	BHBH					
	4.	BFH		Solano County			
	5.	CalWork					
		s HSP					
	6.	Home					Number and amount of incentives and risk-mitigation funds provided.
		Safe					
	7.	HDAP			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		
	8.	HHIP					
	9.	Solano County and Cities GF					
					Homelessn ess and Housing Service Providers		
					PWLEH/LE C		
					Property owners		

Partner with Public Housing Authorities (PHAs) to prioritize people experiencing	1.	CoC	Federal; Local	CAP Solano JPA/CoC	Vallejo Housing Authority	6/30/2028	Changes made to PHA Administrative Plans to include preferences for people
	2.	CSBG					
	3.	EHV					
	4.	FUP					
	5.	VASH		Solano County	Fairfield Housing		
	6.	Solano					

homelessness for housing vouchers and programs.	County and Cities				Authority Vacaville/Solano County Housing Authority		experiencing homelessness for housing vouchers and programs.
Increase supports for housing problem solving, housing navigation, and housing-focused case management and streamline the documentation of housing readiness support via the HMIS/Clarity system.	1. 1-5 2. 3. 4. 5. 6. 7. 8. 9.	HHAP BHBH BFH CalWorks HSP CSBG Home Safe HDAP HHIP Solano County and Cities GF	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Pathways Resource Connect Solano CES Homelessness and Housing Service Providers	6/30/2025	Completion of HMIS transition to Clarity system. Implementation of streamlined documentation of housing readiness. Number of persons connected to housing problem solving, navigation and case management services,
Provide low-barrier regional Navigation Centers with housing-focused support services.	1. 1-4 2. 3. 4.	HHAP PLHA ARPA CDBG	State; Federal	CAP Solano JPA/CoC	Cities of Vallejo, Fairfield, Vacaville, and Benicia Homelessness and Housing Service Providers	6/30/2026	Completion/opening of Navigation Centers in Vallejo, Fairfield, Vacaville, and Benicia Annual number of persons who exit Navigation Centers to permanent/long-term housing

							solutions
Provide employment, education, and job training services to support increasing income through higher wage employment.	1. 2. 3. 4. 5	WIOA CalWork CDBG Foundati	Federal; State; Private	Solano County (Workforce Development)	CAP Solano JPA/CoC Solano County departments (esp. Behavioral Health; E&E; ODAS) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers	6/30/2028	Annual number of persons experiencing homelessness who are provided with employment, education, and job training services. Number of adults who exit to permanent housing with increased earned income
Provide Housing First, low-barrier housing with person-centered support services, that are trauma-informed, harm reduction, and focused on housing sustainability.	1. 2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12.	Homeke NPLH MHP HHAP PLHA CA-ESG Prop 47 ARPA CESH CoC HHIP Whole Person Care	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers	6/30/2028	Increased number of people exiting homelessness into permanent housing (SPM 3).

Improve systemwide coordination for housing placement, including multi-disciplinary case conferencing to assess, prioritize, identify appropriate housing placements, and streamline connections to housing and services.	1.	HHAP-4	State;	CAP	Resource	6/30/2028	Increased number of people exiting homelessness into permanent housing (SPM 3).
	2.	Prop 47	Federal	Solano JPA/CoC	Connect Solano CES		
	3.	CSBG					
		(System support & staffing)		Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation)		
	4.	CoC			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		
	5.	HHIP			Homelessn ess and Housing Service Providers		
6.	PATH			Hospitals			

Hire staff who have expertise from lived/living experiences of homelessness.	1.	Homekey	State; Federal; Private	CAP Solano JPA/CoC	Resource Connect Solano CES	6/30/2028	Number of people who identify as having lived experience of homelessness employed by: <ul style="list-style-type: none"> • CAP Solano JPA • Solano County • Cities • Resource Connect Solano • Homelessn ess Service Providers • CBOs
	2.	NPLH					
	3.	MHP		Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Workforce Development)		
	4.	HHAP			Cities of Vallejo, Fairfield, Vacaville,		
	1-5						
	5.	PLHA					
	6.	CA-ESG					
	7.	Prop 47					
	8.	ARPA					
	9.	CDBG					
	10.	CESH					
	11.	CSBG					
	12.	CoC					
	13.	HHIP					
	14.	PATH					
	15.	Whole Person Care					
	16.	WIOA					
17.	CalWork						

18. Foundations	Foundations	Benicia, Rio Vista, and Dixon	Hospitals
		Homelessness and Housing Service Providers	Increased number of people exiting homelessness into permanent housing (SPM 3).
		Community-based organizations	
		Hospitals	
		PWLEH/LE C	

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Adults who are Experiencing Significant Mental Illness	72
Adults who are Currently Fleeing Domestic Violence	11
Unaccompanied Youth (18- 24 years old)	15

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Hire, and include in planning and development, persons who have expertise from lived/living experiences of homelessness and who disproportionately impacted	1. Homekey 2. NPLH 3. MHP 4. HHAP 5. PLHA 6. CA-ESG 7. Prop 47 8. ARPA 9. CDBG 10. CESH	State; Federal; Private	CAP Solano JPA/CoC Solano County	Resource Connect Solano CES Solano County departments (esp. Behavioral Health; E&E; ODAS;	6/30/2028	Increased number of adults experiencing significant mental illness, fleeing domestic violence, and unaccompanied youth who exit homelessness to permanent housing.

significant mental illness, adults fleeing/survivors of domestic violence, and unaccompanied youth.	13.	CalWork	Fairfield, Vacaville, Benicia, Rio Vista, and Dixon	youth.
		s HSP		
	14.	CDBG		
	15.	CSBG		
	16.	CoC		
	17.	EHV		
	18.	FUP		
	19.	Home Safe		
	20.	HDAP		
	21.	HHIP		
	22.	VASH		
	23.	Whole Person Care		

Homelessn
ess and
Housing
Service
Providers

PWLEH/LE
C

Increase in number of PSH units, housing subsidies, and vouchers prioritized for persons experiencing significant mental illness, adults fleeing/survivors of domestic violence, and unaccompanied youth.

Increased number of people experiencing significant mental illness, adults fleeing/survivors of domestic violence, and unaccompanied youth who exit homelessness into permanent housing.

Improve systemwide coordination for housing placement, including multi-disciplinary case conferencing that includes behavioral health, domestic violence/family justice, and youth services.	1.	HHAP	State; Federal; Local; Private	CAP Solano JPA/CoC	Resource Connect Solano CES	6/30/2028	Increased number of people experiencing significant mental illness, adults fleeing/survivors of domestic violence, and unaccompanied youth who exit homelessness into permanent housing.
	2.	Prop 47					
	3.	CSBG (System support & staffing)					
	4.	CoC (CES and Planning)					
	5.	HHIP					
	6.	PATH					
	7.	Solano County and Cities					
	8.	Foundati ons					

Solano
County

Solano
County
department
s (esp.
Behavioral
Health;
Education;
Family
Justice
Center;
Probation)

Cities of

Vallejo,
Fairfield,
Vacaville,
Benicia, Rio
Vista, and
Dixon

Homeless
ness and
Housing
Service
Providers

Hospitals

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4

133

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase street outreach capacity and coordinate countywide multi-disciplinary street outreach teams, with consistent and structured mobile wraparound services focused on connections to permanent housing and utilizing shared data to track and monitor effectiveness.	1.	HHAP	State; Federal	CAP Solano JPA/CoC	6/30/2026	Number of street outreach teams
	2.	ARPA				Solano County
	3.	HHIP	Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon	Homeless ness and Housing Service Providers	Implementation of shared database (Clarity HMIS)	
	4.	PATH			Reduction in the average amount of time between initial encounter with outreach and placement in permanent housing.	

					Hospitals/Street Medicine PWLEH/LE C		
					Coordinate Entry System		
					Pathways		

Increase and diversify affordable low-barrier permanent housing stock and rental assistance subsidies, including PSH, RRH and public housing vouchers (PHVs).	1.	Homekey	State; Federal	Solano County	Solano County department	6/30/2028	Increase in number of affordable permanent housing units. Increase in number of PSH units. Increase in number of housing subsidies for PEH, including PHVs Decreased average length of time that people experience homelessness (SPM 4).
	2.	NPLH		CAP	s (esp.		
	3.	MHP		Solano	Behavioral		
	4.	HHAP		JPA/CoC	Health;		
	1-5				E&E;		
	5.	PLHA			ODAS;		
	6.	CA-ESG			Probation)		
	7.	HOME			Cities of		
	8.	Prop 47			Vallejo,		
	9.	ARPA			Fairfield,		
	10.	BHBH			Vacaville,		
	11.	BFH			Benicia, Rio		
	12.	CESH			Vista, and		
	13.		CalWork		Dixon		
	s HSP				Homelessn		
	14.	CDBG			ess and		
	15.	CSBG			Housing		
	16.	CoC			Service		
	17.	EHV			Providers		
	18.	FUP					
	19.	Home			PWLEH/LE		
	Safe				C		
	20.	HDAP					
21.	HHIP						
22.	VASH						
23.	Whole						
Person Care							

Increase countywide comprehensive diversion support, including housing problem solving,	1.	HHAP-3	State; Federal	CAP	Solano County	6/30/2028	Number of rental subsidies provided Number and outcome of housing problem solving encounters
	& 5			Solano	County department		
	2.	HOME		JPA/CoC	s (esp.		
	3.	ARPA			Behavioral		
	4.	CDBG		Solano	Health;		
	5.	HHIP		County	E&E;		
6.		CalWork		Probation)			
s HSP							

mediation, tenant advocacy, and flexible funds for rental, deposit, and utilities assistance.					Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessness and Housing Service Providers Community-based organizations Hospitals PWLEH/LE C		Number and outcome of mediation encounters Number and outcome of tenant advocacy encounters Type, amount and outcome of flex fund assistance Decreased average length of time that people experience homelessness (SPM 4).
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Implement Clarity HMIS system, comprehensive and ongoing provider training, and data quality plan to ensure that data related to length of time homeless, such as move-in dates, are accurately captured	1. HHAP-2,3& 5 2. CSBG 3. HHIP 4. Solano County and Cities GF	State; Federal; Local	CAP Solano JPA/CoC	Pathways CoC HMIS Users Committee Solano County departments (esp. Behavioral Health; E&E; Probation; HMIS users) Homelessness and Housing Service Providers Other HMIS Users	6/30/2028	Data accurately captures length of time people experience homelessness
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Strengthen homeless	1. 1-5	HHAP	State; Federal	CAP Solano JPA	Solano County	6/30/2028	Decreased average length
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system partnerships with health & behavioral health, on-site clinics, intensive case management & services, and benefits support to enable rapid & successful exits to PH.	<ol style="list-style-type: none"> 2. Prop 47 3. CSBG (System support & staffing) 4. CoC (CES and Planning) 5. HHIP 6. PATH 		Solano County	<p>department s (esp. HSS: Behavioral Health; E&E; ODAS; Public Health)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p> <p>Homelessn ess and Housing Service Providers</p> <p>Community -based health clinics and other organizatio ns</p> <p>Hospitals</p>	of time that people experience homelessness (SPM 4).
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Implement/Enh ance system-wide engagement of property owners/landlord s, including incentives, risk-mitigation funds, and connections to housing support staff.	<ol style="list-style-type: none"> 1. HHAP-5 2. ARPA 3. BHBH 4. BFH 5. CalWork s HSP 6. Home Safe 7. HDAP 8. HHIP 9. Solano County and Cities GF 	State; Federal; Local	CAP Solano JPA/CoC Solano County	<p>Solano County department s (esp. Behavioral Health; E&E; ODAS)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p> <p>Homelessn ess and</p>	6/30/2028	<p>Number of property owners/landlord s connected with housing support staff.</p> <p>Number and amount of incentives and risk-mitigation funds provided.</p>
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Housing Service Providers

PWLEH/LE C

Property owners

Partner with Public Housing Authorities (PHAs) to prioritize people experiencing homelessness for housing vouchers.	1. CoC 2. CSBG 3. EHV 4. FUP 5. VASH 6. Solano County and Cities	Federal; Local	CAP Solano JPA/CoC Solano County	Vallejo Housing Authority Fairfield Housing Authority Vacaville/Solano County Housing Authority	6/30/2028	Changes made to PHA Administrative Plans to include preferences for people experiencing homelessness for housing vouchers and programs.
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Increase supports for housing problem solving, housing navigation, and housing-focused case management and streamline the documentation of housing readiness support via the HMIS/Clarity system.	1. HHAP 1-5 2. BHBH 3. BFH 4. CalWork s HSP 5. CSBG 6. Home Safe 7. HDAP 8. HHIP 9. Solano County and Cities GF	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Pathways Resource Connect Solano CES Homelessness and Housing Service Providers	6/30/2025	Completion of HMIS transition to Clarity system. Implementation of streamlined documentation of housing readiness. Number of persons connected to housing problem solving, navigation and case management services.
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Provide low-barrier regional Navigation Centers with housing-focused support services.	1-4	1. HHAP 2. PLHA 3. ARPA 4. CDBG	State; Federal	CAP Solano JPA/CoC	Cities of Vallejo, Fairfield, Vacaville, and Benicia Homelessness and Housing Service Providers	6/30/2026	Completion/opening of Navigation Centers in Vallejo, Fairfield, Vacaville, and Benicia Annual number of persons who exit Navigation Centers to permanent/long-term housing solutions. Reduced length of time between entry into the homelessness services system and exit to permanent/long-term housing solution (SPM 4).
Provide employment, education, and job training services to support increasing income through higher wage employment.	1-4	1. WIOA 2. CalWork 3. CDBG 4. Foundations	Federal; State; Private	Solano County (Workforce Development)	CAP Solano JPA/CoC Solano County departments (esp. Behavioral Health; E&E; ODAS) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessness and Housing Service	6/30/2028	Ongoing Annual number of persons experiencing homelessness who are provided with employment, education, and job training services. Number of adults who exit to permanent housing with increased earned income. Reduced length of time between entry into the homelessness services system

					Providers		and exit to permanent/long-term housing solution (SPM 4).
Provide Housing First, low-barrier housing with voluntary, person-centered support services that are trauma-informed, harm reduction, and focused on housing sustainability.	<ol style="list-style-type: none"> 1. 2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12. 	<p>Homeke</p> <p>NPLH</p> <p>MHP</p> <p>HHAP</p> <p>PLHA</p> <p>CA-ESG</p> <p>Prop 47</p> <p>ARPA</p> <p>CESH</p> <p>CoC</p> <p>HHIP</p> <p>Whole Person Care</p>	<p>State; Federal</p>	<p>CAP</p> <p>Solano JPA/CoC</p> <p>Solano County</p>	<p>Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p> <p>Homelessness and Housing Service Providers</p>	<p>6/30/2028</p>	<p>Increased number of people exiting homelessness into permanent housing.</p> <p>Reduced length of time between entry into the homelessness response system and exit to permanent/long-term housing solution (SPM 4).</p>
Improve systemwide coordination for housing placement, including multi-disciplinary case conferencing to assess, prioritize, identify appropriate housing placements, and streamline connections to housing and services.	<ol style="list-style-type: none"> 1. 2. 3. 4. 5. 6. 	<p>HHAP-4</p> <p>Prop 47</p> <p>CSBG (System support & staffing)</p> <p>CoC (CES and Planning)</p> <p>HHIP</p> <p>PATH</p>	<p>State; Federal</p>	<p>CAP</p> <p>Solano JPA/CoC</p> <p>Solano County</p>	<p>Resource Connect Solano CES</p> <p>Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p>	<p>6/30/2028</p>	<p>Increased number of people exiting homelessness into permanent housing.</p> <p>Reduced length of time between entry into the homelessness response system and exit to permanent/long-term housing solution (SPM 4).</p>

					Homeless and Housing Service Providers		
					Hospitals		
Hire staff who have expertise from lived/living experiences of homelessness.	1.	Homeke	State; Federal; Private	CAP Solano JPA/CoC	Resource Connect Solano CES	6/30/2028	Number of people who identify as having lived experience of homelessness employed by: <ul style="list-style-type: none"> CAP Solano JPA Solano County Cities Resource Connect Solano Homelessness Service Providers CBOs Hospitals Reduced length of time between entry into the homelessness response system and exit to permanent/long-term housing solution (SPM 4).
	2.	NPLH					
	3.	MHP		Solano			
	4.	HHAP		County	Solano County		
	1-5				department		
	5.	PLHA			s (esp.		
	6.	CA-ESG			Behavioral		
	7.	Prop 47			Health;		
	8.	ARPA			E&E;		
	9.	CDBG			ODAS;		
	10.	CESH			Probation;		
	11.	CSBG			Workforce		
	12.	CoC			Developme		
	13.	HHIP			nt)		
	14.	PATH			Cities of		
	15.	Whole Person Care			Vallejo,		
	16.	WIOA			Fairfield,		
	17.	CalWork			Vacaville,		
18.	Foundati			Benicia, Rio Vista, and Dixon			
ons				Homeless and Housing Service Providers			
				Community-based organizations			
				Hospitals			
				PWLEH/LE C			

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing

services.

Racial/Ethnic Group	Measure
People who are Transgender	258
Veterans	229
Households with only children	198

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Hire, and include in planning and development, persons who have expertise from lived/living experiences of homelessness and who represent disproportionately impacted households to provide, plan and develop housing-focused support services. (i.e. housing problem solving, housing navigation, housing-focused case management, street outreach)	1.	Homekey	State; Federal; Private	CAP Solano JPA/CoC	6/30/2028	Increased number of people identifying as transgender, veterans, and youth who exit homelessness into permanent housing.
	2.	NPLH				
	3.	MHP		Solano County		
	4.	HHAP				
	5.	PLHA				
	6.	CA-ESG				
	7.	Prop 47				
	8.	ARPA				
	9.	CDBG				
	10.	CESH				
	11.	CSBG				
	12.	CoC				
	13.	HHIP				
	14.	PATH				
	15.	Whole Person Care				
	16.	WIOA				
	17.	CalWork				
	18.	Foundati				
				Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Workforce Development)		Reduced length of time between entry into the homelessness response system and exit to permanent/long-term housing solutions for people identifying as transgender, veterans, and youth.
				Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		Number of people who identify as having lived experience of homelessness and transgender,
				Homeless and Housing Service Providers		
				Community-based organization		

				ns			veterans, or experienced homelessness as a youth who are employed by:
				Hospitals			
				PWLEH/LE C			<ul style="list-style-type: none"> • CAP Solano JPA • Solano County • Cities • Resource Connect Solano • Homelessness Service Providers • CBOs • Hospitals

Increase, diversify, and prioritize affordable low-barrier permanent housing stock and rental assistance subsidies, including PSH and RRH, to connect populations at high risk for experiencing longer length of time homeless to PH more rapidly.	<ol style="list-style-type: none"> 1. State; Homeke Federal 2. NPLH 3. MHP 4. HHAP 5. PLHA 6. CA-ESG 7. HOME 8. Prop 47 9. ARPA 10. BHBH 11. BFH 12. CESH 13. CalWork s HSP 14. CDBG 15. CSBG 16. CoC 17. EHV 18. FUP 19. Home Safe 20. HDAP 21. HHIP 22. VASH 23. Whole 		<p>CAP Solano JPA/CoC</p> <p>Solano County</p>	<p>Solano County departments (esp. Behavioral Health; E&E; Education; Probation; Family Justice Center)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p> <p>Homelessness and Housing Service Providers</p> <p>PWLEH/LE C</p>	6/30/2028	<p>Increase in number of affordable permanent housing units prioritized for people identifying as transgender, veterans, and youth.</p> <p>Increase in number of PSH units, housing subsidies, and vouchers prioritized for people identifying as transgender, veterans, and youth.</p> <p>Increased number of people identifying as transgender,</p>
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Person Care

veterans, and youth who exit homelessness into permanent housing.

Reduced length of time between entry into the homelessness response system and exit to permanent/long-term housing solutions for people identifying as transgender, veterans, and youth.

<p>Improve systemwide coordination for housing placement, including multi-disciplinary case conferencing that includes LGBTQI+, veteran, and youth services.</p>	<ol style="list-style-type: none"> 1. HHAP 2. Prop 47 3. CSBG (System support & staffing) 4. CoC (CES and Planning) 5. HHIP 6. PATH 7. Solano County and Cities 8. VA 9. Foundati ons 	<p>State; Federal; Local; Private</p>	<p>CAP Solano JPA/CoC Solano County</p>	<p>Resource Connect Solano CES Solano County departments (esp. Behavioral Health; Education; Family Justice Center; Probation) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers – esp. those</p>	<p>6/30/2028</p>	<p>Increased number of people identifying as LGBTQI+, veterans, and youth who exit homelessness into permanent housing. Reduced length of time between entry into the homelessness response system and exit to permanent/long-term housing solutions for LGBTQI+, veterans, and youth.</p>
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serving
LGBTQI+,
veteran,
and youth.

Hospitals

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
5.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method	
Provide housing stability focused Case Management and services for participants who exit the homelessness response system to PH, including support with independent living skills, budgeting, vocational support (employment, education and job training), etc.	1.	Homeke	State; Federal; Local	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Workforce Development)	6/30/2028	Number of case management and service encounters (such as ILS, financial skills, job training classes).
	2.	NPLH					
	3.	MHP		Solano County	Behavioral Health; E&E; ODAS; Probation; Workforce Development)	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	4.	HHAP					
	5.	PLHA		Solano County	Behavioral Health; E&E; ODAS; Probation; Workforce Development)	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	6.	CA-ESG					
	7.	HOME		Solano County	Behavioral Health; E&E; ODAS; Probation; Workforce Development)	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	8.	Prop 47					
	9.	ARPA		Solano County	Behavioral Health; E&E; ODAS; Probation; Workforce Development)	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	10.	BHBH					
	11.	BFH		Solano County	Behavioral Health; E&E; ODAS; Probation; Workforce Development)	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	12.	CESH					
	13.	CDBG		Solano County	Behavioral Health; E&E; ODAS; Probation; Workforce Development)	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	14.	CoC					
	15.	Home Safe		Solano County and Cities GF	Homelessn ess and Housing Service Providers	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	16.	HDAP					
	17.	HHIP		Solano County and Cities GF	Homelessn ess and Housing Service Providers	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	
	18.	Solano					
				Community -based			

					organizational support and other wraparound service providers)		
Assess & identify supports, barriers & resources needed to achieve housing stability and educate participants about housing rights and resources to assist with financial hardship, credit issues, legal services, employment, job training, childcare, health and behavioral health services, eviction prevention, and domestic violence.	1. Homekey 2. NPLH 3. MHP 4. HHAP 5. PLHA 6. CA-ESG 7. HOME 8. Prop 47 9. ARPA 10. BHBH 11. BFH 12. CESH 13. CDBG 14. CoC 15. Home Safe 16. HDAP 17. HHIP 18. Solano County and Cities GF	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Workforce Development; First 5; Family Justice Center) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessness and Housing Service Providers Community-based organizations (esp. fair housing/legal aid, financial skills, vocational support, childcare, healthcare,	6/30/2028	Educational materials and workshops for participants on housing stability resources and housing rights. Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).	

					DV, and other wraparound service providers)		
Increase countywide prevention and diversion support, including housing problem solving, mediation, and tenant advocacy.	1. & 5 2. 3. 4. 5. 6.	HHAP-3 HOME ARPA CDBG HHIP CalWork s HSP	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; Probation) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers Community -based organizatio ns Hospitals PWLEH/LE C	6/30/2028	Number and outcome of housing problem solving encounters Number and outcome of mediation encounters Number and outcome of tenant advocacy encounters Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).

Enhance eviction prevention resources for persons at risk of homelessness, including flexible housing related funds for rental & utility assistance, risk-mitigation/prope rty damage,	1. 3-5 2. 3. 4. 5. 6.	HHAP PLHA HOME BHBH BFH CalWork s HSP	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Workforce Developme nt; Family Justice Center)	6/30/2028	Number and amount of housing related assistance provided for: • Rental assistance • Utility assistance • Risk mitigation • Emergency needs
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emergency needs, & employment-related support.

11. Solano County and Cities GF

Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon

Homelessness and Housing Service Providers

Community-based organizations

Hospitals

- Employment-related support
Number of households provided with flex funds.

Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).

Improve communication to at-risk tenants about tenant rights, wraparound services for housing stability, and prevention and diversion resources.	1.	Homekey	State; Federal; Local	CAP	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation; Family Justice Center)	6/30/2028	Number of encounters (training, outreach, etc.) to inform at-risk tenants
	2.	NPLH		Solano			
	3.	MHP		County			
	4.	HHAP					
	1-5						
	5.	PLHA					
	6.	CA-ESG					
	7.	HOME					
	8.	Prop 47					
	9.	ARPA					
	10.	BHBH					
	11.	BFH					
	12.	CESH					
	13.	CDBG					
	14.	CoC					
	15.	Home Safe					
	16.	HDAP					
	17.	HHIP					
18.	Solano County and Cities GF		Homelessness and Housing Service Providers	Community-based organization	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).		

ns (esp. tenant's rights, legal aid, and other wraparound service providers)

Hospitals

<p>Ensure coordinated communication systems and processes to connect the homelessness and housing system with institutions and community-based providers serving persons at-risk of experiencing homelessness after exiting the homelessness response system due to loss of income, lack of employment and/or childcare, eviction/foreclosure, medical/behavioral health crises, domestic/intimate partner violence, discharge from an institution, etc. Including entities such as jails, prisons, hospitals, behavioral health facilities, child welfare,</p>	<ol style="list-style-type: none"> 1. Solano County and Cities GF 2. CoC (Planning and CES) 3. United Way of the Bay Area 4. Touro University 	<p>Local; Federal; Private</p>	<p>Solano County</p> <p>CAP Solano JPA/CoC</p>	<p>Resource Connect Solano/CES</p> <p>UWBA (211)</p> <p>Touro University (Solano Connex)</p> <p>Solano County (Solanoconnect.org)</p> <p>Solano County departments (esp. Behavioral Health; E&E; Workforce Development; First 5; Family Justice Center; Probation; Child Welfare)</p> <p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p>	<p>6/30/2025</p>	<p>A single, coordinated resources and referral system to prevent and address homelessness in Solano County.</p> <p>Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).</p>
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schools, childcare, workforce development, and the Solano Family Justice Center, to connect persons who are in imminent danger of becoming unhoused with prevention services and resources.

Homelessness and Housing Service Providers

Community-based organizations

Jails, prisons, hospitals/healthcare, behavioral health facilities, schools, childcare,

Provide Housing First, low-barrier housing with voluntary, person-centered support services that are trauma-informed, harm reduction, and focused on housing sustainability.	1. y 2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12.	Homeke NPLH MHP HHAP PLHA CA-ESG Prop 47 ARPA CESH CoC HHIP Whole Person Care	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon	6/30/2028	Reduction in percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing (SPM 5).
					Homelessness and Housing Service Providers		

Hire staff who have expertise from lived/living experiences of homelessness.

1.
y
2.
3.
4.
1-5

Homeke
NPLH
MHP
HHAP

State;
Federal;
Local

CAP
Solano JPA/CoC
Solano County

Solano County departments (esp. Behavioral Health; E&E;

6/30/2028

Number of people who identify as having lived experience of homelessness employed by:

5.	PLHA	Probation)	• CAP
6.	CA-ESG		Solano JPA
7.	HOME	Cities of	• Solano
8.	Prop 47	Vallejo,	County
9.	ARPA	Fairfield,	• Cities
10.	BHBH	Vacaville,	•
11.	BFH	Benicia, Rio	Homele
12.	CalWork	Vista, and	ssness Service
	s HSP	Dixon	Providers
13.	CESH	Homelessn	• CBOs
14.	CDBG	ess and	• Hospital
15.	CoC	Housing	s
16.	Home	Service	
	Safe	Providers	
17.	HDAP	Community	
18.	HHIP	-based	
19.	Solano	organizatio	
	County and	ns	
	Cities GF	Hospitals	
20.	Whole		
	Person Care		
		PWLEH/LE	
		C	

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
Transgender	50.00%
People who are Multiple Races	19.00%
Adults who are Experiencing Substance Abuse Disorders	17.00%
Households with only children	17.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Target and customize housing	1. y	State; Homeke Federal;	CAP Solano JPA/CoC	Solano County department	6/30/2028	Reduced number of people

retention and homelessness prevention support and resources to populations who are returning to homelessness at disparate rates, including people who identify as transgender, multiple races, experiencing substance abuse issues, and unaccompanied minors.	2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12. s HSP 13. 14. 15. 16. Safe 17. 18. 19. 20.	NPLH MHP HHAP PLHA CA-ESG HOME Prop 47 ARPA BHBH BFH CalWork CESH CDBG CoC Home HDAP HHIP Solano County and Cities GF Whole Person Care	Local	Solano County	s (esp. Behavioral Health; E&E; Probation) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and Housing Service Providers Community -based organizatio ns Hospitals PWLEH/LE C	identifying as transgender, multiple races, experiencing a substance abuse disorder, and unaccompanied minors who return to homelessness within 6 months of exiting to permanent housing.
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Hire, and include in planning and development, persons who have expertise from lived/living experiences of homelessness and who represent disproportionately impacted households to provide, plan and develop housing retention and homelessness prevention services.	1. 2. 3. 4. 1-5 5. 6. 7. 8. 9. 10. 11. 12. s HSP 13. 14. 15. 16. Safe 17.	Homeke NPLH MHP HHAP PLHA CA-ESG HOME Prop 47 ARPA BHBH BFH CalWork CESH CDBG CoC Home HDAP	State; Federal; Local	CAP Solano JPA/CoC Solano County	Solano County department s (esp. Behavioral Health; E&E; ODAS; Probation; Workforce Developme nt) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessn ess and	6/30/2028	Reduced number of people identifying as transgender, multiple races, experiencing a substance abuse disorder, and unaccompanied minors who return to homelessness within 6 months of exiting to permanent housing. Number of people who identify as having lived
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<p>structured mobile wraparound services addressing barriers to access, such as behavioral health issues, criminal legal system involvement, and disabilities and focused on connections to permanent housing, utilizing shared data to track and monitor effectiveness.</p>	<p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p> <p>Homelessness and Housing Service Providers (incl. street outreach)</p> <p>Hospitals/Street Medicine</p> <p>PWLEH/LE C</p> <p>Coordinated Entry System</p> <p>Pathways</p>	<p>of shared database (Clarity HMIS)</p> <p>Increase in number of people with successful placements from street outreach projects (SPM 6).</p>
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<p>Develop a coordinated and accessible system of services to rapidly connect persons experiencing homelessness (PEH) to wraparound services, interim and permanent housing via:</p> <ul style="list-style-type: none"> □ a centralized resource and referral system for wraparound services, □ a coordinated interim housing 	<ol style="list-style-type: none"> 1. HHAP-4-5 2. CSBG (System support & staffing) 3. HHIP 4. HUD-CoC (CES and Planning) 5. PATH 6. Prop 47 	<p>State; Federal</p>	<p>CAP Solano JPA/CoC</p> <p>Solano County</p>	<p>Solano County departments</p> <p>Homelessness and Housing Service Providers</p> <p>PWLEH/LE C</p> <p>Coordinated Entry System</p> <p>Touro University/Solano Connex</p>	<p>6/30/2026</p>	<p>Systemwide implementation of a centralized resource and referral system for wraparound services.</p> <p>Development and implementation of a coordinated interim housing placement process.</p> <p>Annual number of individuals connected via systems to:</p> <ul style="list-style-type: none"> • Interim housing
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placement process, the Coordinated Entry System, and accessibility support for PEH (transportation, information technology, etc.).

United Way Bay Area/211

Solanocare s.org

- Permanent housing
 - Services
 - Accessibility support (transportation, information technology, etc.)
- Increase in number of people with successful placements from street outreach projects (SPM 6).

<p>Train and coordinate street outreach programs to ensure that HMIS and HDIS are accurately recording and tracking contacts and exits and that the Coordinated Entry System is connecting persons engaged by street outreach to successful outcomes.</p>	<ol style="list-style-type: none"> 1. HHAP-2, 3 & 5 2. CoC 3. CSBG 4. HHIP 5. Solano County and Cities GF 	<p>State; Federal; Local</p>	<p>CAP Solano JPA/CoC</p>	<p>Pathways CoC HMIS Users Committee Solano County departments (esp. Behavioral Health; Probation; ODAS; HMIS users) Street Outreach Providers Other HMIS Users</p>	<p>6/30/2028</p>	<p>Data accurately captures successful placements from street outreach projects.</p>
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<p>Increase and diversify low-barrier interim housing for all populations experiencing homelessness, particularly</p>	<ol style="list-style-type: none"> 1. HHAP 2. PLHA 3. ARPA 4. BHBH 5. CDBG 	<p>State; Federal</p>	<p>CAP Solano JPA/CoC Solano County</p>	<p>Solano County departments Cities of Vallejo, Fairfield,</p>	<p>6/30/2027</p>	<p>Increase in number of interim housing beds New interim housing for youth; families;</p>
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those with limited interim housing options in the community (youth; families; survivors of DV; older adults).

Vacaville, Benicia, Rio Vista, and Dixon

survivors of DV; older adults

Homelessness and Housing Service Providers

Increase in number of people with successful placements from street outreach projects (SPM 6).

PWLEH/LE C

Increase and diversify affordable low-barrier permanent housing stock and rental assistance subsidies, including PSH, RRH and public housing vouchers (PHVs).	1.	Homekey	State; Federal	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; ODAS; Probation)	6/30/2028	Increase in number of affordable permanent housing units. Increase in number of PSH units. Increase in number of housing subsidies for PEH, including PHVs Increase in number of people with successful placements from street outreach projects (SPM 6).
	2.	NPLH					
	3.	MHP		Solano County			
	4.	HHAP					
	1-5						
	5.	PLHA					
	6.	CA-ESG					
	7.	HOME					
	8.	Prop 47			Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon		
	9.	ARPA					
	10.	BHBH					
	11.	BFH					
	12.	CESH					
	13.	CalWork					
		s HSP					
	14.	CDBG			Homelessness and Housing Service Providers		
	15.	CSBG					
	16.	CoC					
	17.	EHV					
	18.	FUP					
	19.	Home Safe					
	20.	HDAP			PWLEH/LE C		
	21.	HHIP					
22.	VASH						
23.	Whole Person Care						

Provide wraparound services addressing barriers to access, such as behavioral health issues,

1. HHAP
- 3-5
2. PLHA
3. Prop 47
4. ARPA
5. BHBH
6. BFH
- 7.

State; Federal; Local

CAP Solano JPA/CoC

Solano County

Solano County departments (esp. Behavioral Health; E&E; ODAS;

6/30/2028

Annual number and increased percentage of individuals engaged through street outreach who are connected

criminal legal system involvement, and disabilities, with a Housing First, Trauma-informed focus, including low-barrier, person-centered, and voluntary services that are open to partners, pets, and possessions, keep families together, etc.

- CalWork
- s HSP
- 8. CDBG
- 9. Home Safe
- 10. HDAP
- 11. HHIP
- 12. PATH
- 13. Solano County and Cities General Funds

Education; Probation; Public Health; Workforce Development)

Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon

Homelessness and Housing Service Providers

Community-based organizations

PWLEH/LE C

Hospitals

via wraparound services to:

- Interim housing
 - Permanent housing
 - Services
- Increase in number of people with successful placements from street outreach projects (SPM 6).

Hire street outreach staff who have expertise from lived/living experiences of homelessness.	<ol style="list-style-type: none"> 1. HHAP 2. Prop 47 3. ARPA (Vallejo) 4. HHIP 5. PATH 	State; Federal	<p>CAP Solano JPA/CoC</p> <p>Solano County</p>	<p>Solano County departments (esp. Behavioral Health; Probation)</p>	6/30/2028	<p>Number of people who identify as having lived experience of homelessness employed by street outreach and street medicine projects.</p>
				<p>Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon</p>		<p>Increase in number of people with successful placements from street outreach projects (SPM 6).</p>
				<p>Street Outreach and Street Medicine Providers</p>		

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Native Hawaiian or Other Pacific Islander	0
Adults over 55 years	0
Black or African American	0
White	0

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to work toward SMARTIE goals within Solano's Racial Equity Improvement Project, identified by the Racial Equity Action Lab (REAL) Team, including: <input type="checkbox"/> Develop a targeted street outreach protocol to equitably connect people experiencing unsheltered homelessness to services and permanent housing.	1. HHAP 2. Prop 47 3. ARPA 4. HHIP 5. PATH	State; Federal	Solano County	CAP Solano JPA/CoC Solano County departments (esp. Behavioral Health; Probation) Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Resource Connect Solano/CE S Street Outreach	6/30/2025	Implementation of targeted street outreach protocol Adopted sustainability plan SPM 6 data indicating more equitable placements from street outreach projects in permanent housing for people identifying as Native Hawaiian or Other Pacific Islander, Black, White, and adults over 55 years.

					and Street Medicine Providers		
Continue to work toward SMARTIE goals within Solano's Racial Equity Improvement Project, identified by the Racial Equity Action Lab (REAL) Team, including: <input type="checkbox"/> Streamline and improve the Coordinated Entry System (CES) to ensure equitable access to housing for those who have the highest needs/risk through development of a sustainable and equitable assessment tool and prioritization process that will serve all underserved populations experiencing homelessness.	1. 2-4 2. 3. 3. 4. 4. 5. 5. Solano County and Cities -General Funds	HHAP CoC HHIP PATH Solano	State; Federal; Local	CAP Solano JPA/CoC	Solano County departments (esp. Behavioral Health; E&E; Education; Probation) Resource Connect Solano/CES Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon Homelessness and Housing Service Providers (including street outreach)	6/30/2025	Implementation of new CES Assessment and Prioritization Tool(s) and Process Adopted sustainability plan SPM 6 data indicating more equitable placements from street outreach projects in permanent housing for people identifying as Native Hawaiian or Other Pacific Islander, Black, White, and adults over 55 years.
Hire, and include in planning and development, persons who have expertise from lived/living experiences of	1. 1-5 2. 3. 3. 4. 4. 5.	HHAP Prop 47 ARPA HHIP PATH	State; Federal	CAP Solano JPA/CoC Solano County	Solano County departments (esp. Behavioral Health; Probation)	6/30/2028	Number of people who identify as having lived experience of homelessness and as Native Hawaiian or

homelessness and who represent disproportionately impacted households to provide, plan and develop street outreach services.

Cities of Vallejo, Fairfield, Vacaville, Benicia, Rio Vista, and Dixon

Street Outreach and Street Medicine Providers

PWLEH/LE C

Other Pacific Islander, Black, White, and adults over 55 years who are employed by street outreach and street medicine projects.

Increase in number of people with successful placements from street outreach projects (SPM 6).

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key

action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Provide mandatory racial and gender equity-focused training for all service providers to support cultural humility and culturally responsive services.	CoC/JPA Solano County	Racial Equity Action Lab (REAL) Team/Lived Experience Committee (LEC)
Implement hiring practices that prioritize staff diversity, ensuring representation that reflects the racial and gender diversity of the community.	CoC/JPA Solano County	Homeless & Housing Service Providers Solano County departments
Collaborate with cultural brokers and/or peer navigators to guide services, specifically addressing the unique needs of different racial and gender groups.	CoC/JPA Solano County	REAL/LEC/Youth Advisory Board (YAB) Homeless & Housing Service Providers Solano County departments
Provide training for providers regarding Sexual Orientation, Gender Identity, and Expression (SOGIE) with a specific emphasis on addressing intersectional disparities related to race and gender.	CoC/JPA Solano County	REAL/LEC/YAB
Enhance culturally responsive communication delivery to ensure effective and sensitive interactions with diverse racial and gender	CoC/JPA	Homeless & Housing Service Providers

populations.	Solano County	Solano County departments
		REAL/LEC

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Address the lack of safe interim and permanent housing options for LGBTQI+ individuals, focusing on both racial and gender inclusivity to ensure supportive living environments for all.	CoC/JPA Solano County	Interim and Permanent Housing Providers
Strengthen community engagement by expanding partnerships, inviting diverse racial and gender perspectives, and actively involving individuals with lived/living experience of homelessness from various racial and gender backgrounds in CES decision-making processes.	CoC/JPA Solano County	CES REAL/LEC/YAB
Provide education programs targeting property owners to promote a more inclusive approach to housing people, considering racial and gender equity.	CoC/JPA Solano County	CES Fair Housing Advocates REAL/LEC Homeless & Housing Service Providers Solano County departments
Advocate for more racial and gender equity access to housing resources, removing barriers such as zip code, criminal record, and other restrictions, and ensuring up-to-date information that considers the specific needs of diverse communities.	CoC/JPA Solano County	CES Fair Housing Advocates Homeless & Housing Service Providers Solano County departments REAL/LEC
Continue implementing Goal 1 of the Race and Equity Improvement Project to streamline the Coordinated Entry System to ensure equitable access to housing for those who have the highest needs/risk through development of a sustainable and equitable assessment tool and	CoC/JPA Solano County	CES Homeless & Housing Service Providers Solano County

prioritization process that will serve all underserved populations experiencing homelessness.

departments
REAL/LEC

Continue implementing Goal 2 of the Race and Equity Improvement Project, focusing on developing targeted street outreach protocols and practices to equitably connect people experiencing unsheltered homelessness to services and permanent housing resources through culturally sensitive and linguistically appropriate strategies.

CoC/JPA
Solano County

CES

Solano County
departments
REAL/LEC

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Conduct a Community Needs Assessment to evaluate the conditions leading to loss of housing, such as cost of living, focusing on racial and gender disparities.	CoC/JPA Solano County	CAP Solano JPA – Tripartite Advisory Board Homeless & Housing Service Providers REAL/LEC and other people with lived/living experience of homelessness (PWLEH)
Engage in larger system planning to address the root causes of poverty in Solano County, with an intentional focus on racial and gender equity in relation to homelessness prevention efforts.	CoC/JPA Solano County	Solano County Board of Supervisors and Departments CAP Solano JPA – Tripartite Advisory Board Homeless & Housing Service Providers REAL/LEC and other people with lived/living experience of homelessness (PWLEH)
Explore strategies to reconnect marginalized households to the community, emphasizing the need for a robust network of community partners that provide assistance for housing stability, including prevention before eviction.	CoC/JPA Solano County	CAP Solano JPA– Tripartite Advisory Board Homeless & Housing Service Providers REAL/LEC and other people with lived/living experience of

homelessness (PWLEH)

CES

AllHome

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies	
Address the racial and gender disparities in digital access by investing in reliable technology infrastructure and ensuring digital access for individuals experiencing homelessness, with a focus on the unique challenges faced by different racial and gender groups.	CoC/JPA	Homeless & Housing Service Providers	
	Solano County		REAL/LEC
Establish digital literacy programs to enhance computer skills among individuals experiencing homelessness, with a specific focus on addressing the digital divide and considering the unique needs of diverse racial and gender groups.	CoC/JPA	Homeless & Housing Service Providers	
	Solano County		Workforce Development Board
Address late-night jail releases by providing support for immediate housing and case management options with a specific focus on racial and gender equity to prevent individuals from returning to homelessness.	CoC/JPA	Solano County Probation Department	
	Solano County		LEC/REAL
Implement streamlined and improved Coordinate Entry System assessment tool and prioritization process to ensure equitable access to housing and services.	CoC/JPA	Homeless & Housing Service Providers	
	Solano County		CES
			LEC/REAL

Is place-based encampment resolution occurring within the region?

No

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing

Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - Jails
 - Prisons
 - Hospitals:
 - Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Strengthen and expand the Probation Dept. Resource and Barrier Removal Team, including discharge planning and a Mobile Probation Unit to reach individuals on probation who are experiencing or at-risk of experiencing homelessness and provide on-the-ground support, addressing immediate needs and facilitating connections to	CoC/JPA	Solano County Probation Department
	Solano County	Solano County Behavioral Health
		CES
		Solano Community

housing and services.		Correction Partnership
Coordinate re-entry housing placement responsibilities and referrals between probation and the homeless and housing services system - including participant ROIs to support data sharing across systems and rapid assessment protocols, and tools for prison and probation staff to identify people at risk of/experiencing homelessness.	CoC/JPA	Solano County Probation Department
	Solano County	CES
		Homeless & Housing Service Providers
		Solano Community Correction Partnership
Develop a community engagement strategy to raise awareness about the challenges faced by individuals exiting correctional institutions, emphasizing fair housing, the importance of a shared vision and dispelling NIMBYism.	CoC/JPA	Solano County Probation Department
	Solano County	CES
		Solano County Behavioral Health
		Solano Community Correction Partnership
Adopt a collaborative impact focus to work with smaller community-based organizations, providing fiscal support and fostering partnerships that can assist in the client centered approach to support individuals through their release and reentry process.	CoC/JPA	Solano County Probation Department
	Solano County	
Establish and operationalize a reentry services center located across from the probation office, providing 24/7 support for individuals exiting correctional institutions.	Solano County	Solano County Probation Department
		Solano County Behavioral Health
		CES
		Solano Community Correction Partnership
Continue to provide Prop 47-funded pre-release re-entry planning and supportive housing for offenders with mental health diagnoses.	Solano County	Solano County Behavioral Health
		Solano County Probation Department
		Solano Community Correction Partnership

Key Actions to Reduce the Number of People Experiencing

Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Foster stronger partnerships between the homeless and housing services system and State Parole Services/CA State Prison, Solano, emphasizing collaboration with evidence-based modalities and a focus on Housing First principles.	CoC/JPA	State Division of Adult Parole Operations
	Solano County	CES
		Homeless & Housing Service Providers
Establish regular and consistent feedback mechanisms, including surveys, kiosks, or comment boxes, to gather insights from individuals in the reentry process and improve services.	CoC/JPA	State Division of Adult Parole Operations
	Solano County	CES
		Homeless & Housing Service Providers
Develop training programs for parole and probation staff on essential topics such as Medication-Assisted Treatment (MAT), Narcan training, Housing First principles, and intervention strategies to prevent homelessness.	CoC/JPA	State Division of Adult Parole Operations
	Solano County	Solano County Probation Department / Dept. of Public Health/ Behavioral Health
Coordinate housing placement responsibilities and referrals - including participant ROIs to support data sharing across systems and rapid assessment protocols and tool for jail and probation staff to identify people at risk of/experiencing homelessness.	CoC/JPA	State Division of Adult Parole Operations
	Solano County	CES
		Homeless & Housing Service Providers

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Coordinate housing placement responsibilities and referrals - including participant ROIs to support data sharing across systems and rapid assessment protocols and tool for hospital staff to identify key risk factors for people at risk of/experiencing homelessness and make housing referrals.	Solano County	Partnership Health Plan
	CoC/JPA	Hospitals (Kaiser; Sutter Health; NorthBay Health)
		CES
Develop a comprehensive strategy to connect individuals with high-risk	Solano County	Hospital Personnel (Kaiser; Sutter Health;

medical and/or behavioral health issues to housing and support services upon discharge – including technology unification to streamline information sharing and improve the overall approach to homelessness prevention.

CoC/JPA

NorthBay Health)
Medical Social Workers
IHSS
CES
Homeless & Housing Service Providers

Enhance collaboration between hospital personnel and transportation services, benefits managers, housing and homeless providers, and other community organizations.

Solano County
CoC/JPA

Hospital Personnel (Kaiser; Sutter Health; NorthBay Health)
Medical Social Workers
IHSS
CES
Homeless & Housing Service Providers

Expand case management and medical navigation connections to housing and healthcare resources for high utilizers of emergency medical services (similar to T3/La Clinica program).

Solano County
CoC/JPA

Partnership Health Plan
Hospitals (Kaiser; Sutter Health; NorthBay Health)
CES
Homeless & Housing Service Providers
Medical Social Workers
Older & Disabled Adult Services - IHSS

Establish a central platform for information and training to ensure hospital personnel are well-equipped to support individuals experiencing homelessness.

Solano County
CoC/JPA

Partnership Health Plan
Hospitals (Kaiser; Sutter Health; NorthBay Health)
CES
Homeless & Housing Service Providers
Medical Social Workers/
IHSS

Explore creative solutions for patients

Solano County

Partnership Health Plan

facing challenges, such as medical respite alternatives or Room & Board with IHSS. CoC/JPA

Hospitals (Kaiser; Sutter Health; NorthBay Health)

Older & Disabled Adult Services – IHSS

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health & Correctional Facilities	Advocate for legislative changes to overcome barriers in collaboration between agencies, specifically addressing issues related to Mental Health Court laws and compliance challenges.	Solano County (Behavioral Health)	State Division of Adult Parole Operations Solano County Probation Department Solano Community Correction Partnership
Behavioral Health	Establish multidisciplinary case conferencing between behavioral health, hospital staff, and other relevant service providers to problem solve and rapidly connect people to services and housing.	Solano County (Behavioral Health) CoC/JPA	Hospital Personnel (Kaiser; Sutter Health; NorthBay Health)/Medical Social Workers Older & Disabled Adult Services -IHSS Homeless & Housing Service Providers
Foster Care	Provide support for caregivers, ensuring a nonjudgmental space and acknowledging the unique challenges they face in supporting individuals exiting foster care and preventing exits to homelessness	Solano County	Solano Child Welfare Services - Social Workers Solano County Behavioral Health CES Foster Care Facilities
Foster Care	Strengthen collaborations with agencies such as HUD-funded organizations, local housing authorities, and	Solano County	Solano Child Welfare Services - Social Workers

educational institutions to enhance support for individuals leaving foster care.

Solano County Behavioral Health

CES

Foster Care Facilities

Foster Care

Develop strategies to address the critical issue of affordable housing for individuals transitioning from Foster Care facilities or group home institutions.

Solano County

Solano Child Welfare Services - Social Workers

Solano County Behavioral Health

CES

Foster Care Facilities

Child Welfare

Prioritize strategies to prevent family separation, investing in parent clients, and providing resources to support housing stability before eviction.

Solano County

Solano Child Welfare Services - Social Workers

Solano County Behavioral Health

CES

Foster Care Facilities

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - o The Homekey Program,
 - o The No Place Like Home Program
 - o The Multifamily Housing Program
 - o The Housing for a Healthy California Program
 - o The Homeless Housing, Assistance, and Prevention Program
 - o Building Homes and Jobs Act

- The California Emergency Solutions Grants Program
- The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	City of Vallejo	Permanent Supportive and Service-Enriched Housing: Capital Award (\$11,621,866) and Operating Award	\$12,091,866.00	\$12,091,866.00	FY2022 - FY2026

			(\$470,000) for 48 units of new modular permanent supportive housing (PSH)			
The No Place Like Home Program	State	Solano County	NPLH Round 1 - Mid-Pen Housing, Fair Haven Commons; 35 NPLH units dedicated for clients with mental health illnesses. (combined with Mid-Pen Housing's Whole Person Care funding for 10 additional PSH units) - \$4,737,303.00 NPLH Round 2 - Eden Housing, Sacramento Street Apartments; 23 NPLH units dedicated for clients with mental health illnesses. - \$6,056,211	\$10,793,514.00	\$10,793,514.00	FY2021-FY2023
The Multifamily Housing Program	State	Petaluma Ecumenical Properties (PEP)	Pony Express Senior Apartments; 60-unit apartment complex for low-income seniors with 15 units set-aside for PSH for seniors experiencing homelessness and referred by CES.	\$11,339,194.00	\$11,339,194.00	FY2021 - FY2023
The Housing for a Healthy California Program	State	N/A	N/A	\$0.00	\$0.00	N/A
The Homeless Housing, Assistance, and Prevention Program	State	CAP Solano JPA	HHAP-1: Emergency Shelter expansion (\$1,000,000); Project Roomkey non-congregate shelter (\$84,705); Housing-focused youth outreach (\$108,475); Strategic Planning (\$33,897); HMIS (\$33,897); Administration (\$94,910).	\$1,355,884.00	\$108,475.00	FY2020/21 - FY2024/25
The Homeless Housing, Assistance, and	State	Solano County	HHAP-1: 16 PSH Beds for individuals with serious mental illness	\$1,256,130.00	\$1,168,200.00	FY2020/21-FY2024/25

Prevention Program who are experiencing homelessness, including 2 beds for youth (\$1,168,200.46 PSH Construction; \$87,929.06 Administration).

The Homeless Housing, Assistance, and Prevention Program	State	CAP Solano JPA	HHAP-2: New Homeless Navigation Center/Emergency Shelter (\$513,245); Housing-focused Youth Outreach (\$51,325); Strategic homelessness planning & infrastructure development for CES & HMIS (\$32,077); Administrative costs (\$44,908).	\$641,555.00	\$51,325.00	FY2021/22 – FY2025/26
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The Homeless Housing, Assistance, and Prevention Program	State	Solano County	HHAP-2: Services Coordination in NPLH PSH, including youth (\$534,036 Services in PSH; \$45,939 Youth services in PSH; \$40,195 Administration)	\$574,231.00	\$534,036.00	FY2021/22 – FY2025/26
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The Homeless Housing, Assistance, and Prevention Program	State	CAP Solano JPA	HHAP-3: New Homeless Navigation Center/Emergency Shelter (\$500,295.92); Street Outreach (\$185,000); Youth RRH (\$86,134.60); Youth Services Coordination (\$86,134.60); Systems Support (\$344,538.39); Prevention & Diversion (\$400,000); Administration (\$120,588.44)	\$1,722,692.00	\$757,269.20	FY2021/22 – FY2025/26
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The Homeless Housing, Assistance, and Prevention Program	State	Solano County	HHAP-3: Services Coordination in NPLH PSH, including youth (\$949,869.68 Services in PSH; \$83,700 Youth services in PSH); RRH (\$244,296.61 + \$42,000 youth) Systems Support (\$138,230.32 + \$37,200 youth);	\$1,607,846.00	\$1,319,866.48	FY2021/22 – FY2025/26
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Administration(\$112,549.20)

The Homeless Housing, Assistance, and Prevention Program	State	CAP Solano JPA	HHAP-4: RRH subsidies and services for youth (\$156,723); Countywide street outreach to assist unsheltered people in connecting to services (\$180,231); Improve and streamline Coordinated Entry System processes (\$180,231); Start-up/infrastructure support for permanent housing (\$470,167); Start-up/infrastructure support for new Homeless Navigation Center/Emergency Shelter (\$470,167); Admin (\$109,706)	\$1,567,225.00	\$626,890.00	FY2023/24 – FY2026/27
The Homeless Housing, Assistance, and Prevention Program	State	Solano County	HHAP-4: RRH - Rental assistance for expanded housing opportunities through landlord engagement via navigators (\$264,671); Services Coordination - Housing support staff for 57 NPLH and 10 WPC units (\$941,053); Systems Support - Housing Navigation staff to locate and expand PSH (\$161,744); Admin (\$102,928)	\$1,470,396.00	\$1,367,468.00	FY2023/24 – FY2026/27
Building Homes and Jobs Act	State	City of Benicia	The predevelopment, development, acquisition, rehabilitation, and preservation of multifamily, residential live-work, rental housing that is affordable to Extremely low-, Very low-, Low-, or Moderate-income households, including necessary operating subsidies. Assisting persons who are experiencing or At-	\$592,922.00	\$563,276.00	FY2022/23 – FY2027/28

risk of homelessness, including, but not limited to, providing rapid re-housing, rental assistance, supportive/case management services that allow people to obtain and retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and transitional housing and homeownership opportunities.

Building Homes and Jobs Act	State	City of Fairfield	Assisting persons who are experiencing or At-risk of homelessness, including, but not limited to, providing rapid re-housing, rental assistance, supportive/case management services that allow people to obtain and retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and transitional housing and homeownership opportunities.	\$668,640.00	\$127,041.60	FY2022/23 – FY2027/28
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Building Homes and Jobs Act	State	City of Vacaville	Predevelopment, development, acquisition, rehabilitation, and preservation of affordable rental and ownership housing, including Accessory Dwelling Units (ADUs). (\$785,180)	\$1,025,680.00	\$1,025,680.00	FY2022/23 – FY2027/28
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			Construction of 10 attached "for-sale" single-family homes. All units will be sold to households earning no more than 80% of the Area Median Income (AMI).(\$240,500)			
Building Homes and Jobs Act	State	City of Vallejo	Assisting persons who are experiencing or At-risk of homelessness, including, but not limited to, providing rapid re-housing, rental assistance, supportive/case management services that allow people to obtain and retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and transitional housing.	\$864,418.0 0	\$821,198.0 0	FY2022/23 – FY2027/28
The California Emergency Solutions Grants Program	State	CAP Solano JPA	Shelter, Inc. Rapid Rehousing program Change and New Beginnings (CANB) Rapid Rehousing (\$74,758.60), Street Outreach (\$10,679.80), Prevention (\$10,679.80) and HMIS (\$10,679.80); Shelter Solano Emergency Shelter Beds (\$200,000); City of Fairfield Homeless Emergency Shelter Bridge Assistance Program (\$80,000)	\$499,065.0 0	\$196,705.4 0	FY2022-2024
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery	Federal	N/A	N/A	\$0.00	\$0.00	N/A

Act of 2008

HOME Investment Partnerships Act	State	City of Fairfield (HCD)	Tenant-Based Rental Assistance Program - 50 units (\$682,500) and Admin (\$17,500)	\$700,000.00	\$682,500.00	FY2022/23
HOME Investment Partnerships Act	Federal	City of Vallejo (HUD)	Acquisition & Rehabilitation; Down payment/Closing cost assistance programs; Owner-occupied Rehabilitation Loan Program; Security Deposit assistance	\$630,390.00	\$630,390.00	FY2022/23 FY2023/24
HOME Investment Partnerships Act	Federal	City of Vallejo (HUD/ARP)	Development of affordable rental housing, with supportive services, for homeless persons or persons at risk of homelessness, as well as persons in qualifying populations, as defined in the HOME-ARP Guidance; Program administration and planning.	\$2,213,960.00	\$1,881,866.00	FY2022/23 FY2023/24
Parolee or probation programs that are intended to prevent homelessness upon release	State	See below	See below - CESH & Prop 47	\$0.00	\$0.00	FY2020/21 - FY2024/26
California Emergency Solutions and Housing (CESH)	State	CAP Solano JPA	Funds to support Solano County Probation Department TH-RRH program (\$243,627)	\$243,627.00	\$231,446.00	FY2020/21 - FY2024/25
Prop 47 Cohort III Grants	State	Solano County	Coordinated Community Re-entry for People in the Justice System with Behavioral Health Needs: Multi-agency community re-entry (jail discharge) planning coalition; dedicated housing for people coming out of the jail (with three levels of clinical support); community-based	\$6,000,000.00		FY22/23 – FY25/26

competency restoration program for people who are incompetent to stand trial on misdemeanor charges.

American Rescue Plan Act (ARPA) - Solano County	Federal	Solano County	Affordable housing production (\$5,315,000); and education and counseling related to tenant/landlord rights and responsibilities (\$500,000); interim and permanent housing for people experiencing homelessness (\$5,817,846); Local Housing Trust Fund (\$4,700,000); ADU Program (\$300,000)	\$16,632,846.00	\$13,815,000.00	FY2022/23 – FY2025/26
American Rescue Plan Act (ARPA) – City of Vacaville	Federal	City of Vacaville	Construction of 10 attached “for-sale” single-family homes. All units will be sold to households earning no more than 80% of the Area Median Income (AMI). Flexible funding source for affordable housing development to increase the supply of affordable and high-quality living units and funding for services to address homelessness. (not allocated to a specific project)	\$2,330,000.00	\$300,000.00	FY2022/23 – FY2025/26
American Rescue Plan Act (ARPA) - City of Vallejo	Federal	City of Vallejo	Construction of 125 bed Vallejo Navigation Center to assist individuals experiencing homelessness with immediate respite from the streets (\$2,000,000); Downtown Streets Program providing case management, employment coaching, job placement, and basic	\$2,400,000.00	\$0.00	FY2022/23 – FY2023/24

			needs assistance for people experiencing homelessness (\$400,000)			
Behavioral Health Bridge Housing	State	Solano County	Behavioral Health Bridge Housing operations and services including Shelter/Interim Housing, Rental Assistance, Auxiliary Funding in Assisted Living, and Housing Navigation	\$8,352,207.00	\$6,264,957.00	FY2023/24 – FY2026/27
Bringing Families Home (BFH) - via CDSS	State	Solano County	Bringing Families Home (BFH) - via CDSS Solano County BFH offers financial assistance and housing-related wrap-around supportive services, including, but not limited to: rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, hotel and motel vouchers, legal services, and credit repair. \$524,719 FY22/23 \$524,719 FY2022/23	\$524,719.00	\$524,719.00	FY2022/23
California Emergency Solutions and Housing (CESH)	State	CAP Solano JPA	Rapid Rehousing (\$487,521), Permanent Supportive Housing (\$333,349) and Admin (\$55,784)	\$876,654.00	\$832,821.00	FY2020/21 – FY2024/25
CalWORKs Housing Support Program (HSP) - via CDSS	State	Solano County	CalWORKs HSP fosters housing stability for families experiencing homelessness in the CalWORKs program with Rapid Rehousing subsidies, rental assistance, utilities assistance, temporary housing support, housing focused case management and	\$9,311,133.00	\$9,311,133.00	FY2022/23 – FY2023/24

			housing navigation, and other direct assistance.			
Community Development Block Grant (CDBG)	Federal	City of Fairfield	Public Services (Homelessness; Youth; Special Needs); Affordable Housing; Public Facilities & Infrastructure; Economic Development; Fair Housing; Administration	\$794,920.00	\$0.00	FY2022/23
Community Development Block Grant (CDBG)	Federal	City of Vallejo	Homeless Navigation Center; Tenant-Based Rental Assistance Program; Social/Public services (eviction/foreclosure prevention; fair housing education and counseling; employment services); Administration.	\$1,034,156.00		FY2022/23
Community Development Block Grant (CDBG)	Federal	City of Vacaville	Youth public services; Affordable Housing; Homeownership Assistance; Housing Counseling; Improving Public Facilities and Infrastructure	\$507,903.00	\$0.00	FY2022/23
Community Services Block Grant (CSBG)	State	CAP Solano JPA	Strategic planning TA; JPA staffing; HMIS licenses; Fiscal Admin	\$821,065.00	\$0.00	FY2023 - 2024
Continuum of Care Program (CoC) - via HUD	Federal	CAP Solano JPA	Permanent Supportive Housing, Rapid Rehousing, Coordinated Entry, and Planning	\$3,640,997.00	\$2,905,067.00	FY2023/24 - FY2024/25
Emergency Housing Vouchers (EHVs) - via HUD	Federal	City of Vacaville Public Housing Authority	31 Emergency Housing Vouchers provided through the City of Vacaville Public Housing Authority; Estimate annual dollar value of \$235,000 based on leased vouchers	\$1,175,000.00	\$1,175,000.00	FY2023/24 - FY2027/28
Family Unification Program Vouchers (FUP) - via HUD	Federal	City of Vacaville Public	City of Vacaville Family Unification Program Vouchers (FUP); Annual estimated dollar value of	\$575,000.00	\$575,000.00	FY2023/24 - FY2027/28

		Housing Authority	\$115,000 based on leased vouchers			
Home Safe - via CDSS	State	Solano County	Housing supports, case management, rental assistance, and housing location services for seniors and adults with disabilities served by or in the intake process for Adult Protective Services (APS) who are experiencing homelessness.	\$704,172.00	\$704,172.00	FY 2022/23 – FY2024/25
Housing and Disability Advocacy Program (HDAP) - via CDSS	State	Solano County	Advocacy for disability benefits and housing supports through: outreach, case management, disability advocacy, and housing assistance for people experiencing homelessness who are likely eligible for disability benefits.	\$704,172.00	\$704,172.00	FY2022/23 – FY2023/24
Housing and Homelessness Incentives Program - via DHCS	State	Solano County – via Partnership Health Plan	Solano County HHIP allocation to support street outreach (\$3,101,756), services coordination and housing linkages (\$1,416,505), rental assistance (\$2,949,457), and administrative costs (\$667,783).	\$8,145,501.00	\$4,375,962.00	FY2022/23 – FY2026/27
Housing and Homelessness Incentives Program - via DHCS	State	CAP Solano JPA – via Partnership Health Plan	CAP Solano JPA HHIP allocation to support street outreach, services coordination and housing linkages, RRH/ rental assistance, homelessness prevention and diversion, HMIS system improvements, CES coordination, administrative costs. Specific amounts TBD	\$3,097,484.35	\$2,224,769.00	FY2022/23 – FY2026/27

HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	Federal	City of Fairfield	City of Fairfield HUD-VASH vouchers; estimated annual dollar value \$25,000.	\$125,000.00	\$125,000.00	FY2023/24 FY2027/28
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	Federal	City of Vacaville	City of Vacaville HUD-VASH vouchers; annual estimated value of \$200,000 based on leased vouchers.	\$1,000,000.00	\$1,000,000.00	FY2023/24 FY2027/28
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	Federal	City of Vallejo	City of Vallejo HUD-VASH vouchers; estimated annual dollar value \$451,066 based on leased vouchers.	\$2,255,330.00	\$2,255,330.00	FY2023/24 FY2027/28
Local Measure M Funding – City of Vacaville	Local	City of Vacaville	Construction of a 135-unit affordable apartment project. All units will be available to low-income households with incomes that are 80 percent or less of the Area Median Income (AMI), with the exception of one manager unit.	\$4,900,000.00	\$4,900,000.00	FY2022/23 FY2027/28
Low Income Housing Asset Fund – City of Vacaville	Local	City of Vacaville	Construction of a new 60-unit apartment complex for affordable age restricted senior housing. All units will be available to seniors age 55+ earning 50 percent or less of the Area Median Income (AMI), with the exception of one manager unit. (\$4,150,987) Petaluma Ecumenical Properties – Pony Express Senior Apartments; 60-unit apartment complex for low-income seniors with 15 units set-aside for PSH for seniors experiencing homelessness and referred by CES.	\$4,650,987.00	\$4,650,987.00	FY2022/23 FY2027/28

(\$500,000)

Manufactured Housing Opportunity & Revitalization Program	State	City of Fairfield	Homelessness prevention through rehabilitation or replacement of 32 mobile home units	\$799,110.00	\$0.00	FY2023/24
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Mental Health Services Act (MHSA)	State	Solano County	MHSA Community Services & Supports, including Full Service Partnerships (FSP) Programs and intensive services such as the Homeless Outreach Motivation & Engagement (HOME) FSP; Crisis Stabilization, Aftercare & Relapse Prevention; Wellness & Recovery; Employment Services & Support; Adult, Family and Child Services; Jail Release Re-entry Program; Forensics Triage; Transitional Housing; Interim Shelter; Permanent Supported Housing; Augmented Board & Care (ABC); Patients' Benefits Specialists; and Accessible Resources for the Community's Homeless (ARCH): Homeless Outreach	\$110,137,458.00	\$2,442,297.00	FY2023/24 – FY2025/26
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Projects for Assistance in Transition from Homelessness (PATH)	State	Solano County	Projects for Assistance in Transition for Homelessness (PATH) formula grant from State DHCS to support service delivery to individuals with a serious mental illness or co-occurring substance use disorder who are homeless or are at imminent risk of becoming homeless. PATH funding supports 0.6 FTE MH specialist	\$66,847.00	\$0.00	FY2022/23
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who works on outreach and coordination with CES.

Project Based Vouchers	Federal	Vacaville Housing Authority	Construction of a new 60-unit apartment complex for affordable age restricted senior housing. All units would be available to seniors age 55+ earning 50 percent or less of the Area Median Income (AMI), with the exception of one manager unit. (\$4,106,400)	\$10,266,000.00	\$10,266,000.00	FY2022/23 – FY2027/28
			Petaluma Ecumenical Properties – Pony Express Senior Apartments; 60-unit apartment complex for low-income seniors with 15 units set-aside for PSH for seniors experiencing homelessness and referred by CES. (\$6,159,600)			
Solano County and Cities	Local	CAP Solano JPA	Solano County and Cities - Coordinated Entry System staffing and operations and Landlord Incentive and Support Fund.	\$672,852.00	\$612,295.00	FY2023/24 – FY2024/25
Solano County Community Investment Fund	Local	Solano County + All Home	Targeted homelessness prevention services, including direct financial assistance, housing stabilization services, and legal referrals in the county.	\$2,600,000.00	\$2,340,000.00	FY2024/25 – FY2025/26
Whole Person Care – via DHCS	State	Solano County	California Department of Health Care Services (DHCS) Whole Person Care Pilot program for the cost of long-term or short-term housing for Medi-Cal beneficiaries who are mentally-ill and	\$1,603,828.00	\$1,603,828.00	FY2021 – FY2023

are experiencing homeless, or at-risk of homelessness. 10 units funded by WPC to leverage No Place Like Home (NPLH) funding for 34 units, for a total 44-units for residents with mental health challenges.

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$258,564,576.35	\$120,226,715.68

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - o CalWORKs
 - o CalFresh
 - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - o In-home supportive services;
 - o Adult protective services;
 - o Child welfare;
 - o Child care; and
 - o Medi-Cal benefits through Managed Care Plans

Guidance:

All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-

around services in the region.

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Provide annual training and ongoing outreach information about CalWorks, including the Housing Support Program (HSP), to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.	Housing First Solano CoC/CAP Solano JPA	Solano County Health and Social Services Department (HSS)
	Provide community education and information about CalWorks and HSP via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and	Solano County HSS and Housing First Solano CoC/CAP Solano JPA	Homeless Outreach Partnership and Engagement (HOPE) events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.
		Solano County HSS	Housing First Solano CoC/CAP Solano JPA
		Solano County HSS	

	posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).	Housing First Solano CoC/ Coordinated Entry System	Housing First Solano CoC/CAP Solano JPA
	Train homeless and housing service providers, including street outreach, case managers, and CES staff, to screen participants for eligibility for CalWorks and HSP, assist with applications, and provide support for benefits maintenance.		Solano County HSS
	Co-locate trained benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.		
	Review CalWorks and HSP eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to eligible resources.		

CalFresh	Provide annual training and ongoing outreach information about CalFresh to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.	Housing First Solano CoC/CAP Solano JPA	Solano County Health and Social Services Department (HSS)
	Provide community education and information about CalFresh via regular and	Solano County HSS and Housing First Solano CoC/CAP Solano JPA	HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.
		Solano County HSS	

accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Solano County HSS

Housing First Solano
CoC/CAP Solano JPA

Housing First Solano
CoC/ Coordinated Entry
System

Housing First Solano
CoC/CAP Solano JPA

Train homeless and housing service providers, including street outreach, case managers, and CES staff, to screen participants for eligibility for CalFresh, assist with applications, and provide support for benefits maintenance.

Solano County HSS

Co-locate trained benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.

Review CalFresh eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to eligible resources.

<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>Provide annual training and ongoing outreach information about SSI/SSP, SSDI, and disability advocacy, including SOAR certification resources and the HDAP program, to homeless and housing</p>	<p>Housing First Solano CoC/CAP Solano JPA</p>	<p>Solano County Health and Social Services Department (HSS); Social Security Administration; SAMHSA/SOARWorks</p>
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service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.

Provide community education and information about SSI/SSP and SSDI benefits via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Social Security Administration; SAMHSA/SOARWorks

Solano County HSS

Housing First Solano CoC/ Coordinated Entry System

Housing First Solano CoC/CAP Solano JPA

Train homeless and housing service providers, including street outreach, case managers, and CES staff, on SOAR and the Social Security Administration's disability determination process to screen participants for eligibility for SSI/SSP and HDAP, assist with applications, and provide support for benefits maintenance.

Solano County HSS

Co-locate SOAR trained benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.

Review SSI/SSP and HDAP eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to eligible resources.

In-home supportive services

Provide annual training and ongoing outreach information about IHSS, including how to apply for services and how to become an IHSS provider, to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.

Provide community education and information about IHSS via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Train homeless and housing service providers, including street outreach, case managers, and CES staff, to screen participants for IHSS eligibility, assist with applications, and provide support for finding IHSS providers and benefits

Housing First Solano CoC/CAP Solano JPA

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County HSS

Housing First Solano CoC/ Coordinated Entry System

Solano County Older and Disabled Adult Services (ODAS)

HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.

Solano County Older and Disabled Adult Services (ODAS)

Housing First Solano CoC/CAP Solano JPA

Solano County HSS

maintenance.

Co-locate benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.

Review IHSS eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to eligible resources.

Adult protective services	Provide annual training and ongoing outreach information about Solano Adult Protective Services, including mandated reporter requirements, and the Home Safe program to homeless and housing service providers at Housing First Solano CoC meetings, community Home Safe events, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.	Housing First Solano CoC/CAP Solano JPA	Solano County Older and Disabled Adult Services (ODAS); CA Department of Social Services
	Provide community education and information about Solano Adult Protective Services and the Home Safe program via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals,	Solano County HSS and Housing First Solano CoC/CAP Solano JPA	HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.
		Solano County HSS and Housing First Solano CoC/CAP Solano JPA	Solano County Older and Disabled Adult Services (ODAS)
		Solano County HSS	
		Housing First Solano CoC/ Coordinated Entry	Housing First Solano CoC/CAP Solano JPA

	probation/parole, libraries, schools, CBOs, etc.).	System	
	Train homeless and housing service providers, including street outreach, case managers, and CES staff on mandated reporting and to identify participants who may be in need of Adult Protective Services, make appropriate referrals, and refer eligible participants to the Home Safe program, assist with applications, and provide support for benefits maintenance.		Solano County HSS
	Co-locate benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.		
	Review Adult Protective Services and Home Safe program eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to eligible resources.		

Child welfare

Provide annual training and ongoing outreach information about Solano Child Welfare Services, including mandated reporter requirements, to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the

Housing First Solano CoC/CAP Solano JPA

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County Child Welfare Services; CA Department of Social Services

HOPE events; United Way of the Bay Area/211;

HFS CoC website.

SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.

Provide community education and information about Solano Child Welfare Services via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County Child Welfare Services; CA Department of Social Services

Solano County HSS

Housing First Solano CoC/ Coordinated Entry System

Housing First Solano CoC/CAP Solano JPA

Train homeless and housing service providers, including street outreach, case managers, and CES staff, on mandated reporting and to identify participants who may be in need of Child Welfare Services, make appropriate referrals, and support families and children who are connected with Child Welfare.

Solano County HSS

Co-locate benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.

Review participants who are involved with Child Welfare Services and specific housing needs during multi-disciplinary case conferencing to ensure people on the by-

name list are connected to eligible resources.

Child care	Provide annual training and ongoing outreach information about childcare services, including Head Start, to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.	Housing First Solano CoC/CAP Solano JPA	Childstart, Inc.; First 5 Solano
	Provide community education and information about childcare and Head Start services via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).	Solano County HSS and Housing First Solano CoC/CAP Solano JPA	HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.
		Solano County HSS and Housing First Solano CoC/CAP Solano JPA	Childstart, Inc.
		Solano County HSS	
		Housing First Solano CoC/ Coordinated Entry System	Housing First Solano CoC/CAP Solano JPA
	Train homeless and housing service providers, including street outreach, case managers, and CES staff, to screen participants for Head Start eligibility, assist with applications, and provide support for finding childcare providers.	Housing First Solano CoC	Solano County HSS
Co-locate benefits navigators/liaisons at homeless and housing service providers,		Childstart, Inc.	

schools, health and social service locations, and other departments and CBOs.

Discuss childcare needs and Head Start eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to resources.

Maintain MOU with Childstart, Inc. to provide Head Start and Early Head Start resources for families experiencing homelessness.

Medi-Cal benefits through Managed Care Plans

Provide annual training and ongoing outreach information about Medi-Cal benefits through Managed Care Plans, to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.

Provide community education and information about Medi-Cal benefits through Managed Care Plans via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Housing First Solano CoC/CAP Solano JPA

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County HSS

Housing First Solano CoC/ Coordinated Entry System

Partnership Health Plan (PHP)

Partnership Health Plan (PHP); HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.

Partnership Health Plan (PHP)

Housing First Solano CoC/CAP Solano JPA; Partnership Health Plan (PHP)

Train homeless and housing service providers, including street outreach, case managers, and CES staff, to screen participants for Medi-Cal benefits eligibility, assist with applications, and provide support for finding healthcare providers/services.

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County HSS; Partnership Health Plan (PHP)

Partnership Health Plan (PHP)

Co-locate benefits navigators/liaisons at homeless and housing service providers, schools, health and social service locations, and other departments and CBOs.

Discuss medical insurance needs and Medi-Cal eligibility during multi-disciplinary case conferencing to ensure people on the by-name list are connected to resources.

Maintain connections with Partnership Health Plan to provide Medi-Cal benefits and services via CalAIM and HIIP for people experiencing homelessness.

Workforce Development System	Provide annual training and ongoing outreach information about the Workforce Development Board of Solano County/America's Job Center of CA (WDBSC/AJCC) services, to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program	Housing First Solano CoC/CAP Solano JPA	Solano County WDB/AJCC
		Solano County WDB/AJCC and Housing First Solano CoC/CAP Solano JPA	HOPE events; United Way of the Bay Area/211;

capacity building visits, and on the HFS CoC website.

SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.

Provide community education and information about WDBSC/AJCC and other workforce development and job training services and events via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Solano County WDB/AJCC

Housing First Solano CoC/ Coordinated Entry System

CAP Solano JPA

Solano County WDB/AJCC

Train homeless and housing service providers, including street outreach, case managers, and CES staff, to assist with resources and referrals to WDBSC/AJCC and other workforce development and job training services and events.

Solano County WDB/AJCC

Discuss job training and employment needs and referrals during multi-disciplinary case conferencing to ensure people on the by-name list are connected to resources.

Maintain MOU and partner responsibilities with WDBSC/AJCC to jointly plan, participate on committees, and refer participants experiencing

and at-risk of homelessness in accordance with the SCWDB/AJCC referral system.

Public Housing Programs

Provide annual training and ongoing outreach information about public housing authority (PHA) housing resources and vouchers, wait lists, and preferences to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.

Provide community education and information about public housing authority (PHA) housing resources and vouchers and open wait lists via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).

Train homeless and housing service providers, including street outreach, case managers, and CES staff, to understand PHA resources and assist with referrals to PHAs.

Discuss and make

Housing First Solano CoC/CAP Solano JPA

Housing Authority of the Cities of Fairfield, Vallejo, and Vacaville; Housing Authority of Solano County; and Housing First Solano CoC/CAP Solano JPA

Solano County HSS and Housing First Solano CoC/CAP Solano JPA

Housing First Solano CoC/ Coordinated Entry System

CAP Solano JPA

Housing Authority of the Cities of Fairfield, Vallejo, and Vacaville and Housing Authority of Solano County

HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.

Housing Authority of the Cities of Fairfield, Vallejo, and Vacaville and Housing Authority of Solano County

Housing Authority of the Cities of Fairfield, Vallejo, and Vacaville and Housing Authority of Solano County
Housing Authority of the Cities of Fairfield, Vallejo, and Vacaville and Housing Authority of Solano County

referrals to available PHA resources during multi-disciplinary case conferencing to ensure people on the by-name list are connected.

Partner with PHAs to implement or expand homeless and moving-on preferences and connect participants to public housing and housing vouchers.

Public Education System	<p>Provide annual training and ongoing outreach information about Solano County Office of Education – Foster and Homeless Youth Services (SCOPE- FHYS) to homeless and housing service providers at Housing First Solano CoC meetings, via HFS CoC listserv, through program capacity building visits, and on the HFS CoC website.</p>	<p>Housing First Solano CoC/CAP Solano JPA</p>	<p>Solano County Office of Education – Foster and Homeless Youth Services (SCOPE- FHYS)</p>
	<p>Provide community education and information about SCOPE- FHYS services and events via regular and accessible outreach events, centralized resource and information systems (211; SolanoCares.org), the Coordinated Entry System (CES), various media methods, and posting at community-wide locations (hospitals, probation/parole, libraries, schools, CBOs, etc.).</p>	<p>SCOPE-FHYS and Housing First Solano CoC/CAP Solano JPA</p>	<p>HOPE events; United Way of the Bay Area/211; SolanoCares.org; CES; hospitals, probation/parole, libraries, schools, CBOs, etc.</p>
		<p>Solano County HSS and Housing First Solano CoC/CAP Solano JPA</p>	<p>SCOPE-FHYS</p>
		<p>Housing First Solano CoC/ Coordinated Entry System</p>	
		<p>CAP Solano JPA</p>	<p>SCOPE-FHYS</p>
	<p>Train homeless and housing service providers, including</p>		<p>SCOPE-FHYS</p>

street outreach, case managers, and CES staff, to assist with resources and referrals to SCOE-FHYS and other education system services and events.

Discuss educational needs and referrals during multi-disciplinary case conferencing to ensure people on the by-name list are connected to resources.

Maintain MOU and partner responsibilities with SCOE-FHYS to jointly ensure that CoC providers are informed about SCOE-FHYS services, how to access them, and work together to refer participants experiencing and at-risk of homelessness to educational services.

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

Solano MOU HHAP 5 March 8 2024 FINAL for SIGNATURE - signed.pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the

Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

1/9/2024

1/17/2024

1/17/2024

1/24/2024

2/22/2024

3/20/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders

Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness

People with lived experience of homelessness (PWLEH) in Solano were invited to attend listening sessions that were held during the second part of the monthly Lived Experience Committee (LEC) meeting (1/9/24) and immediately following a monthly Housing First Solano CoC (HFS-CoC) meeting (1/17/24). Invitations were extended via verbal announcements at LEC and HFS-CoC meetings, direct outreach to residents at Blue Oak Landing, a new Permanent Supportive Housing building in Vallejo, announcements to the HFS-CoC email listserv and website, and flyers posted by local homeless service providers. PWLEH were encouraged to engage in the process both in-person and virtually, feedback was provided verbally and via Mentimeter, and participants were provided compensation for their time and expertise. A report on feedback received and how it was incorporated into the HHAP-5 application was

provided to the LEC at their 3/5/24 meeting. PWLEH also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.

Youth with lived experience of homelessness

Youth with lived experience of homelessness (YWLEH) in Solano were invited to attend listening sessions that were held during the second part of the monthly Lived Experience Committee (LEC) meeting (1/9/24) and immediately following a monthly Housing First Solano CoC (HFS-CoC) meeting (1/17/24). Invitations were extended via verbal announcements at LEC and HFS-CoC meetings, direct outreach to Youth Advisory Board members and to residents at Blue Oak Landing, a new Permanent Supportive Housing building in Vallejo, announcements to the HFS-CoC email listserv and website, and flyers posted by local homeless youth service providers. YWLEH were encouraged to engage in the process both in-person and virtually, feedback was provided verbally and via Mentimeter, and participants were provided compensation for their time and expertise. A report on feedback received and how it was incorporated into the HHAP-5 application was provided to the LEC, including youth with lived experience, at their 3/5/24 meeting. Youth with lived experience also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.

Persons of populations overrepresented in homelessness

Persons of populations overrepresented in homelessness in Solano, including persons who identify as Black, Indigenous, Latinx, and multiple races were invited to attend listening sessions that were held during the second part of the monthly Lived Experience Committee (LEC) meeting (1/9/24) and immediately following a monthly Housing First Solano CoC (HFS-CoC) meeting (1/17/24). Invitations were extended via verbal announcements at LEC and HFS-CoC meetings, direct outreach to Youth Advisory Board members and to residents at Blue Oak Landing, a new Permanent Supportive Housing building in Vallejo, announcements to the HFS-CoC email listserv and website, and flyers posted by local homeless service providers. Persons of populations overrepresented in homelessness in Solano were encouraged to engage in the process both in-

person and virtually, feedback was provided verbally and via Mentimeter, and those with lived experience of homelessness were provided compensation for their time and expertise. A report on feedback received and how it was incorporated into the HHAP-5 application was provided to the LEC, including persons in populations overrepresented in homelessness, at their 3/5/24 meeting. Persons in populations overrepresented in homelessness also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

Local department leaders and staff were invited to attend listening sessions held immediately following a monthly Housing First Solano CoC (HFS-CoC) meeting (1/17/24), during Solano County Behavioral Health's bi-monthly Psychiatric Emergency Services meeting (1/17/24), and during a Solano County Housing-Homelessness-Health (H3) Community of Practice meeting (1/24/24). Invitations were extended via verbal announcement at HFS-CoC meetings, direct outreach to Solano County department leaders, and announcements to the HFS-CoC email listserv and website. These listening sessions were held virtually and either during or immediately following regularly scheduled meetings in order to encourage participation and feedback was provided both verbally and via Mentimeter. A report on feedback received and how it was incorporated into the HHAP-5 application was provided to the H3 Community of Practice Meeting on 2/28/24 and to the HFS-CoC at their 3/20/24 meeting. Local department leaders and staff also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.

In addition, focused interviews/listening sessions were held with department leaders and staff from 1) Solano County Child Welfare Services (12/20/23), 2) Solano County Behavioral Health (12/13/23), 3) Solano County Probation Department (1/9/24), 4) Partnership Health Plan (managed care) (12/18/23), and 5) Kaiser Permanente Vallejo (1/19/24).

Homeless service and housing providers operating within the region

Homeless service and housing providers working in Solano County were invited to attend listening sessions held immediately following a monthly

Housing First Solano CoC (HFS-CoC) meeting (1/17/24), during Solano County Behavioral Health's bi-monthly Psychiatric Emergency Services meeting (1/17/24), and during a Solano County Housing-Homelessness-Health (H3) Community of Practice meeting (1/24/24). Invitations were extended via verbal announcement at HFS-CoC meetings, direct outreach to providers, and announcements to the HFS-CoC email listserv and website. These listening sessions were held virtually and either during or immediately following regularly scheduled meetings in order to encourage participation and feedback was provided both verbally and via Mentimeter. A report on feedback received and how it was incorporated into the HHAP-5 application was provided to homeless service and housing providers at the H3 Community of Practice Meeting on 2/28/24 and the HFS-CoC meeting on 3/20/24. Homeless service and housing providers also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Representatives of Partnership HealthPlan, the Medi-Cal Managed Care Plan for Solano County, were invited to and participated in Solano County Behavioral Health's bi-monthly Psychiatric Emergency Services (PES) meeting (1/17/24) as well as a focused listening session/interview with the PHP Associate Director of Housing and Incentive Programs and Director of UM Strategies (12/18/23). Invitations to the PES meeting and the interview were extended via email and direct outreach to PHP contacts. The PES listening session was held during the regularly scheduled bi-monthly PES meeting and the focused listening session/interview was scheduled based upon PHP availability. Both were held virtually and feedback was provided both verbally and via Mentimeter. Representatives of Partnership HealthPlan also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Street medicine providers and providers directly serving people experiencing or at risk of experiencing homelessness were invited to and participated in listening sessions held immediately following a monthly Housing First Solano CoC

(HFS-CoC) meeting (1/17/24), during Solano County Behavioral Health's bi-monthly Psychiatric Emergency Services meeting (1/17/24), and during a Solano County Housing-Homelessness-Health (H3) Community of Practice meeting (1/24/24). Invitations were extended via verbal announcement at HFS-CoC meetings, direct outreach to providers, and announcements to the HFS-CoC email listserv and website. These listening sessions were held virtually and either during or immediately following regularly scheduled meetings in order to encourage participation and feedback was provided both verbally and via Mentimeter. Street medicine providers and providers directly serving people experiencing or at risk of experiencing homelessness also attended the CAP Solano JPA board meeting on 2/22/24 and the Housing First Solano CoC board meeting on 3/20/24, where a summary of the application and allocation plans were presented and discussed.